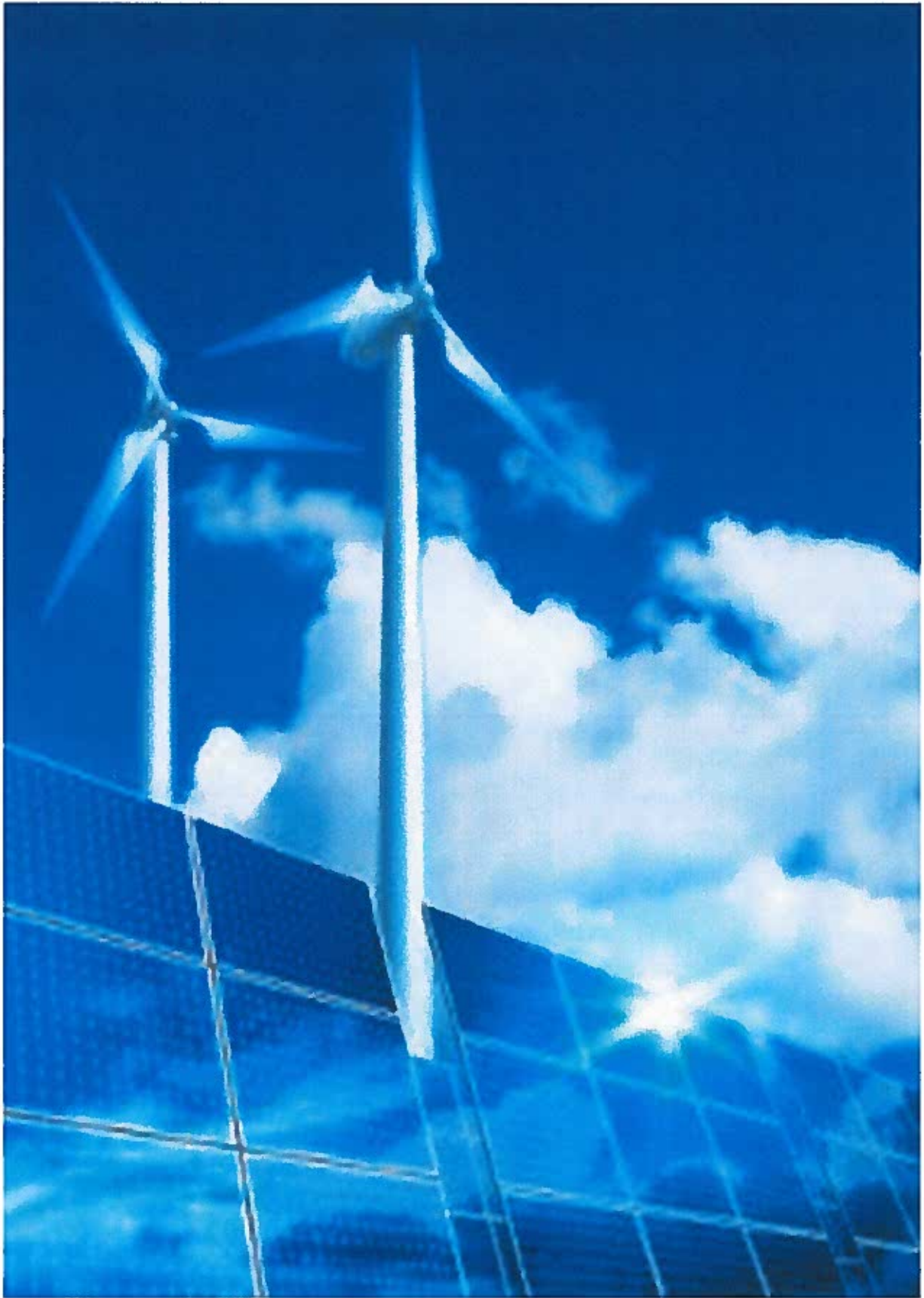




Prepared and submitted  
to meet WAPA IRP filing  
requirements of  
October 2019





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**KANSAS CITY, KANSAS, BOARD OF PUBLIC UTILITIES  
INTEGRATED RESOURCE PLAN  
2019**

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## **KANSAS CITY, KANSAS, BOARD OF PUBLIC UTILITIES INTEGRATED RESOURCE PLAN --- 2019**

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### **I. INTRODUCTION**

The Kansas City Board of Public Utilities' 2019 Electric Integrated Resource Plan (IRP) is a long-term strategic plan used to guide resource acquisition, conservation and demand-side management (DSM) decisions. The IRP process combines technical analysis and public participation to ensure low cost reliable electric supply. Integrated resource planning is a process that considers demand-side options in addition to traditional supply-side options to meet the electric power needs of the electrical system. Integrated resource planning is a continual process that focuses on seeking and evaluating opportunities for demand and energy savings in addition to evaluating traditional supply side resources. It is an on-going and evolutionary process calling for a re-analysis of utility system plans as conditions, prices, costs, technologies, and power requirements change. The integrated resource planning process anticipates the future and considers the many uncertainties a utility faces. An objective of integrated resource planning is to find the lowest cost solution that supplies customers the amount and quality of electric service desired while at the same time supporting the utility's long term financial health. Solid, long-term integrated resource planning takes into account price elasticity of demand, reliability, and quality of service.

Under an agreement with WAPA, the Board of Public Utilities of Kansas City, Kansas (BPU) is required by law to file an Integrated Resource Plan (IRP) with the Western Area Power Administration (WAPA), an Agency of the U.S. Department of Energy, and update the plan every five years. The BPU is also required to submit annual progress reports on the status of its IRP. In return, the BPU receives an annual allocation of approximately 4.8 megawatts (MW) of capacity and about 14,900 megawatt-hours (MWH) of hydroelectric power. Receiving this power is a valuable benefit to BPU. This document is the BPU's 2019 Integrated Resource Plan report and documents the integrated resource planning the BPU currently has in place.

### **II. BENEFITS OF IRP PLANNING**

There are multiple benefits which can be derived from integrated resource planning. A good practical plan manages risks and seeks to minimize long-run costs. It also encourages energy conservation and the use of renewable energy resources and promotes the use of lower cost and more abundant fuels. Furthermore, it provides a forum for diverse interests and disciplines to communicate and develop a common goal and select an acceptable resource option.

These benefits are derived from the change of focus in planning, where studies and reviews search for ways to improve energy utilization and marginal revenues, and to reduce costs. Some of these benefits to the BPU have been that it has:

1. Deferred new generation capacity additions. In general, aided in stabilizing rates and keeping costs down for customers.
2. Assisted in improving the Utility's system load factor allowing better utilization of generating equipment.

3. Increased the use of more efficient generating equipment thus lowering the cost per unit of power generated.
4. Reduced energy use in certain situations by encouraging the use of more efficient appliances and building additions. Consequently, this has decreased load growth in peak periods, while at the same time increased off peak energy uses.
5. Assisted in improving public relations.
6. Aided in energy conservation.

### **III. BPU ELECTRIC UTILITY OVERVIEW**

The Kansas City Board of Public Utilities (BPU) water department was originally created in 1909, and its electric utility was operational in 1912, with the utility officially being established in 1929. The purpose of the utility, then and to this day, is to provide the highest quality electric and water services at the lowest possible cost. Today the publicly owned utility serves approximately 65,000 electric and 51,000 water customers, primarily in Wyandotte County, Kansas. The mission of the utility and its employees is "to focus on the needs of our customers, to improve the quality of life in our community while promoting safe, reliable and sustainable utilities. BPU is a publicly owned administrative agency of the Unified Government of Wyandotte County/Kansas City, Kansas, and is self-governed by an elected six-member board of directors.

The electric utility serves 155.9 square miles of Wyandotte County with its current facilities consisting of three self-owned power stations, one joint-owned combined cycle, 33 substations and approximately 3,000 miles of electrical lines. The four power stations contain generators with the following approximate capacities:

- Nearman Creek Power Station – capacity 326 MW
- Quindaro Power Station – capacity 250 MW
- Kaw Power Station – capacity 98 MW (currently cold standby)
- Dogwood – own 17% of 650 MW capacity unit

Transmission systems consist of 161 kV and 69 kV transmission lines. The 161 kV system is configured in two loops, establishing a "figure eight" over the entire service territory. Interconnection between the 161 kV and 69 kV systems is made at four locations. Highest peak demand was recorded on August 9, 2006, at 529 MW. Electrical lines interconnect to four Kansas City Power & Light (KCPL) locations and one Westar Energy location. KCPL and Westar are currently in the process of merging operations and thus moving forward all tie points will be with one organization, Evergy.

Thanks to the Western Area Power Administration (WAPA), the Board of Public Utilities of Kansas City, Kansas was among the first municipally owned systems to undertake integrated resource planning. WAPA provided the initial exposure of integrated resource planning to the BPU, and from the beginning WAPA staff has provided invaluable assistance in implementing this program. This planning process continues today. As conditions and technologies change, existing programs are modified and new studies are performed and incorporated into updates of BPU electric power resource plans.

The initial IRP by BPU was completed in 1989. The cost of that IRP was shared between WAPA and BPU with BPU receiving over \$100,000 to prepare the study. The Energy Policy Act requiring an IRP was adopted in 1992.

#### **IV. LOAD ANALYSIS & FORECAST**

The Board of Public Utilities updates its electric load forecast on an ongoing basis. Short-term peak demand energy forecasts are developed for use in revenue forecasting and budgeting. Long-term energy and peak demand forecasts are developed for use in longer term system planning such as to assess the long-term energy and demand requirements of the BPU and for use in performing analyses of various capacity and/or energy purchase options.

##### **A. Methodology**

BPU's forecasting method is a bottom-up approach developed by aggregating customer class specific forecasts. Developing customer class specific forecasts allows for the ability to get a refined estimate of total system demand. The estimates for the individual customer classes are aggregated to develop the estimate for the entire system as a whole. In using this method, the forecast for the system as a whole is typically more accurate since it allows for careful consideration of the change in demand for each of the customer classes and then combining these carefully considered estimates rather than merely making one large system forecast estimate which may not as thoroughly consider all of the factors causing both the change in number of customers in each class and the use per customer of each individual customer class.

##### **B. Major Customer Class Historical and Forecast Demand**

The individual historical data and forecasts for industrial, commercial, and residential energy consumption are aggregated in the table below:

**Table 1  
Large Customer Class Data (kWh)**

Historical and Forecast Annual Major Customer Class Data (kWh)								
Year	INDUSTRIAL	Percent Change	COMMERCIAL	Percent Change	RESIDENTIAL	Percent Change	Major Customer Classes Summed	Percent Change
1998	803,331,850	0.58%	820,089,166	2.46%	543,913,298	6.38%	2,167,314,314	2.70%
1999	847,643,070	5.52%	821,146,470.0	0.13%	512,421,552	-5.79%	2,191,211,092	1.10%
2000	803,136,767	-5.25%	822,626,899	0.18%	545,307,672	6.42%	2,171,071,338	-0.92%
2001	817,758,956	1.82%	802,679,313	-2.42%	550,869,096	1.02%	2,171,307,365	0.01%
2002	822,335,834	0.56%	806,031,040	0.42%	568,700,840	3.24%	2,193,557,963	1.02%
2003	814,756,414	-0.92%	814,699,133	1.08%	525,368,930	-7.62%	2,131,266,244	-2.84%
2004	932,858,837	14.50%	833,645,939	2.33%	514,886,934	-2.00%	2,222,835,681	4.30%
2005	889,594,504	-4.64%	856,388,086	2.73%	564,944,642	9.72%	2,252,376,120	1.33%
2006	869,655,917	-2.24%	909,404,930	6.19%	564,353,393	-0.10%	2,278,621,843	1.17%
2007	774,211,822	-10.97%	909,219,828	-0.02%	574,127,016	1.73%	2,167,598,240	-4.87%
2008	733,052,531	-5.32%	877,655,653	-3.47%	550,773,920	-4.07%	2,069,014,083	-4.55%
2009	678,327,267	-7.47%	843,231,586	-3.92%	535,690,414	-2.74%	1,964,810,292	-5.04%
2010	757,355,721	11.65%	879,059,973	4.25%	599,167,144	11.85%	2,135,501,779	8.69%
2011	614,559,741	-18.85%	963,117,955	9.56%	588,240,616	-1.82%	2,050,079,776	-4.00%
2012	555,511,201	-9.61%	988,166,817	2.60%	564,029,077	-4.12%	1,973,157,079	-3.75%
2013	544,416,379	-2.00%	963,696,185	-2.48%	556,786,563	-1.28%	1,944,299,731	-1.46%
2014	559,278,599	2.73%	973,384,174	1.01%	564,782,275	1.44%	2,097,445,048	7.88%
2015	617,838,731	10.47%	991,672,581	1.88%	593,132,956	5.02%	2,202,644,268	5.02%
2016	602,395,303	-2.50%	944,569,395	-4.75%	573,461,087	-3.32%	2,120,425,785	-3.73%
2017	561,731,105	-6.75%	903,387,325	-4.36%	549,713,684	-4.14%	2,014,832,114	-4.98%
2018	593,132,956	5.59%	991,672,581	9.77%	617,838,731	12.39%	2,202,644,268	9.32%
2019	587,201,626	-1.00%	971,839,129	-2.00%	580,768,407	-6.00%	2,139,809,163	-2.85%
2020	572,521,586	-2.50%	971,839,129	0.00%	579,897,255	-0.15%	2,124,257,970	-0.73%
2021	557,063,503	-2.70%	974,268,727	0.25%	579,027,409	-0.15%	2,110,359,639	-0.65%
2022	554,835,249	-0.40%	976,704,399	0.25%	578,158,868	-0.15%	2,109,698,516	-0.03%
2023	554,002,996	-0.15%	979,146,160	0.25%	577,291,629	-0.15%	2,110,440,785	0.04%
2024	553,171,992	-0.15%	981,594,025	0.25%	576,425,692	-0.15%	2,111,191,709	0.04%
2025	551,512,476	-0.30%	984,048,010	0.25%	575,561,053	-0.15%	2,111,121,539	0.00%
2026	549,857,938	-0.30%	986,508,131	0.25%	574,697,712	-0.15%	2,111,063,780	0.00%
2027	548,208,364	-0.30%	988,974,401	0.25%	573,835,665	-0.15%	2,111,018,430	0.00%
2028	546,563,739	-0.30%	991,446,837	0.25%	572,974,912	-0.15%	2,110,985,488	0.00%
2029	544,924,048	-0.30%	993,925,454	0.25%	572,115,449	-0.15%	2,110,964,951	0.00%
2030	543,289,276	-0.30%	996,410,268	0.25%	571,257,276	-0.15%	2,110,956,820	0.00%
2031	541,659,408	-0.30%	998,901,293	0.25%	570,400,390	-0.15%	2,110,961,091	0.00%
2032	540,034,430	-0.30%	1,001,398,546	0.25%	569,544,790	-0.15%	2,110,977,766	0.00%
2033	538,414,327	-0.30%	1,003,902,043	0.25%	568,690,472	-0.15%	2,111,006,842	0.00%

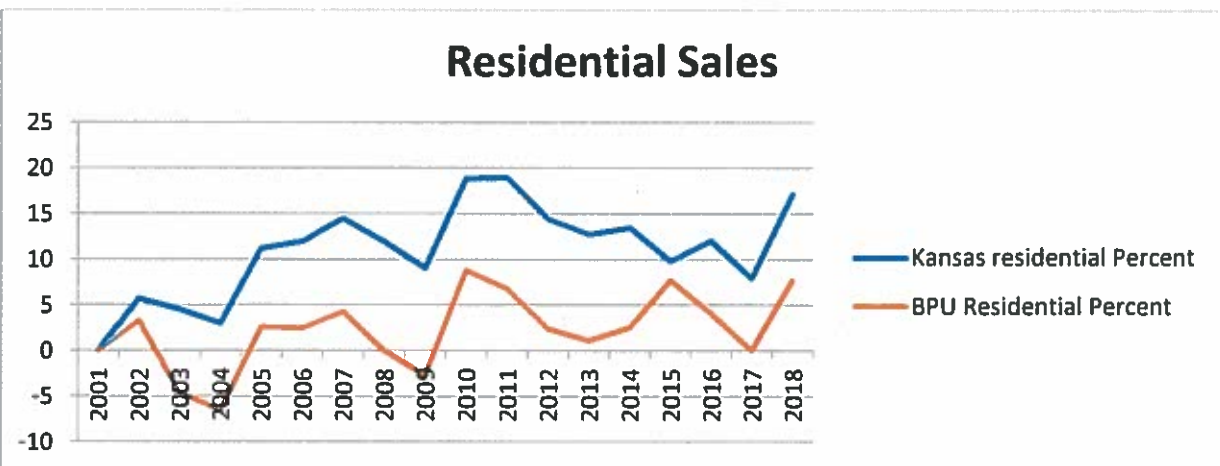
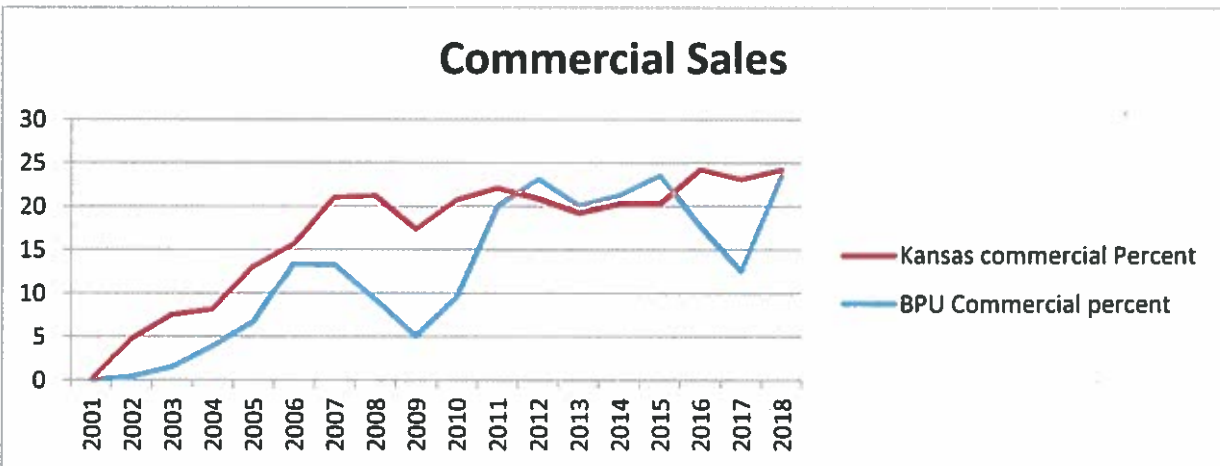
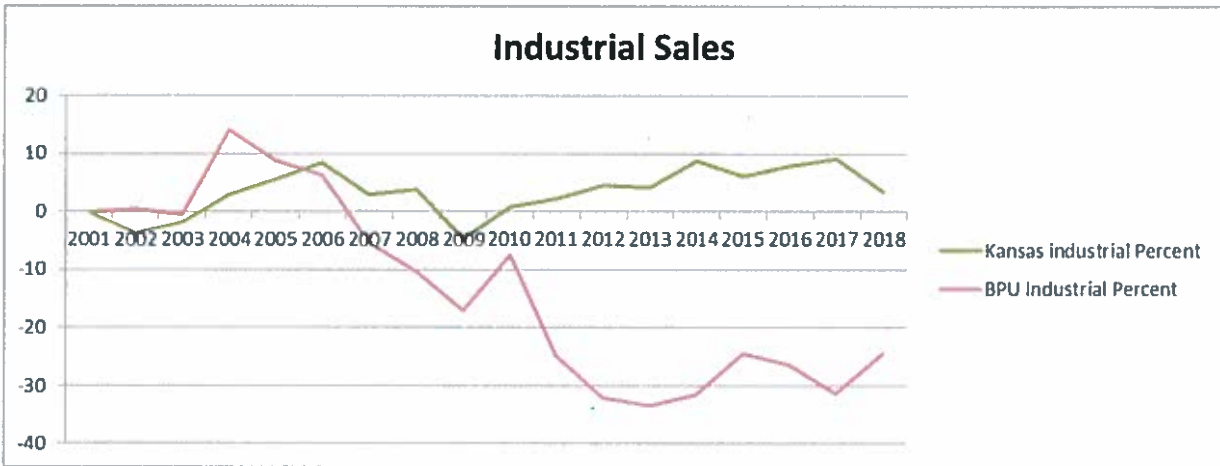
The major customer classes' aggregate number is added to the smaller customer classes' energy forecasts. The smaller customer classes are: schools, local government, highway lighting, BPU interdepartmental and borderline customers as well as metered and un-metered city government. Borderline customers' demand is served by BPU through a neighboring utility's distribution system. The customers are billed through the neighboring utility's billing system and BPU is paid by the neighboring utility. The table of historical and forecasted data of the small customer class data appears below:

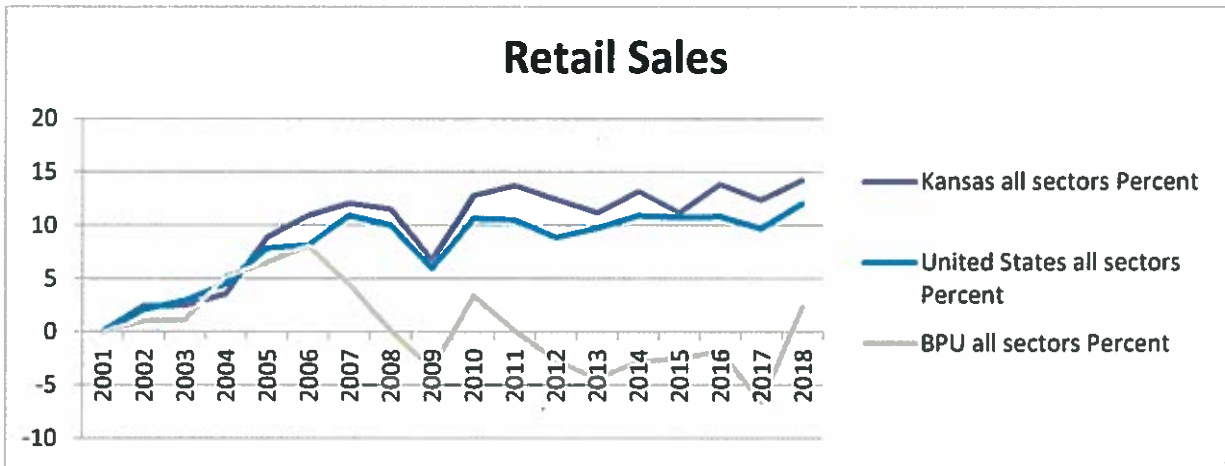


**Table 2  
Smaller Customer Class Data (kWh)**

Smaller Customer Class Data (kWh)								
Year	Schools	Highway Lighting	County	Metered City of KCK	Unmetered City of KCK	BPU Inter-department	Borderline	Village West
1998	53,842,157	3,379,918	9,247,141	34,986,176			15,525,400	
1999	51,810,293	2,972,184	8,911,111	35,355,045			13,925,900	
2000	55,483,018	2,961,610	9,379,719	38,028,632	34,932,504	29,600,000	16,874,842	
2001	60,837,512	2,968,798	9,901,089	35,289,968	34,960,667	33,240,000	16,882,433	
2002	63,612,415	2,973,036	7,871,638	34,794,040	35,181,411	41,911,465	18,221,142	3,509,751
2003	68,937,672	3,072,183	8,620,954	35,052,238	35,663,130	31,387,396	17,338,495	23,558,233
2004	68,937,672	2,665,939	8,438,262	34,401,457	36,041,942	42,938,994	17,805,851	58,556,029
2005	68,272,280	2,665,939	8,756,979	31,743,439	45,027,579	47,626,677	18,765,903	58,551,112
2006	70,866,995	2,665,939	8,782,346	34,427,171	36,782,902	44,616,218	18,678,613	64,792,397
2007	75,577,601	2,664,127	8,663,293	30,522,789	38,716,486	44,996,254	19,313,961	89,960,426
2008	75,239,657	2,646,121	7,864,157	36,320,298	37,424,804	45,882,343	18,482,844	92,468,021
2009	77,430,042	2,556,091	7,637,040	33,103,923	37,433,960	36,999,231	18,429,740	92,438,975
2010	73,706,199	2,556,091	7,965,143	40,639,135	37,754,060	38,331,710	18,625,886	100,081,059
2011	70,174,257	2,556,096	5,768,883	38,462,059	37,640,339	38,405,209	17,381,535	115,838,536
2012	66,077,568	2,556,096	11	42,592,110	38,001,433	37,462,727	17,029,530	134,550,016
2013	69,637,035	2,556,096	-	42,694,440	37,364,538	38,369,477	17,972,281	120,599,396
2014	74,760,541	2,552,091	-	44,791,460	37,364,538	29,444,273	18,873,819	-
2015	72,663,778	2,340,156	-	35,502,105	37,364,538	29,248,043	17,780,671	-
2016	73,304,208	2,306,580	-	36,799,229	37,364,538	29,778,091	17,883,518	-
2017	72,111,223	2,306,580	-	39,229,511	38,093,694	27,728,649	16,486,144	-
2018	83,497,634	2,306,580	-	38,121,254	38,093,695	30,559,491	17,565,564	-
2019	77,652,800	2,306,580	-	38,109,818	38,093,695	30,253,896	17,504,085	-
2020	77,381,015	2,303,120	-	38,098,385	37,712,758	29,951,357	17,442,820	-
2021	77,110,181	2,299,665	-	38,086,955	37,335,630	29,651,844	17,381,770	-
2022	76,840,296	2,296,216	-	38,075,529	36,962,274	29,355,325	17,320,934	-
2023	76,571,355	2,292,772	-	38,064,106	36,592,651	29,061,772	17,260,311	-
2024	76,303,355	2,289,332	-	38,052,687	36,226,725	28,771,154	17,199,900	-
2025	76,036,293	2,285,898	-	38,041,271	35,864,458	28,483,443	17,139,700	-
2026	75,770,166	2,282,470	-	38,029,859	35,505,813	28,198,608	17,079,711	-
2027	75,504,971	2,279,046	-	38,018,450	35,150,755	27,916,622	17,019,932	-
2028	75,240,703	2,275,627	-	38,007,045	34,799,247	27,637,456	16,960,362	-
2029	74,977,361	2,272,214	-	37,995,642	34,451,255	27,361,081	16,901,001	-
2030	74,714,940	2,268,806	-	37,984,244	34,106,742	27,087,471	16,841,848	-
2031	74,453,438	2,265,402	-	37,972,848	33,765,675	26,816,596	16,782,901	-
2032	74,192,851	2,262,004	-	37,961,457	33,428,018	26,548,430	16,724,161	-
2033	73,933,176	2,258,611	-	37,950,068	33,093,738	26,282,946	16,665,626	-

Below are a series of graphs showcasing the comparison between the BPU system and that of the state and national utilization on a percentage basis. Some classes showcase very similar correlation while others vary quite distinctly.





### C. Losses

Losses are estimated based on component losses for transmission, primary, and secondary loads. These loss estimates are applied by customer class as annotated below.

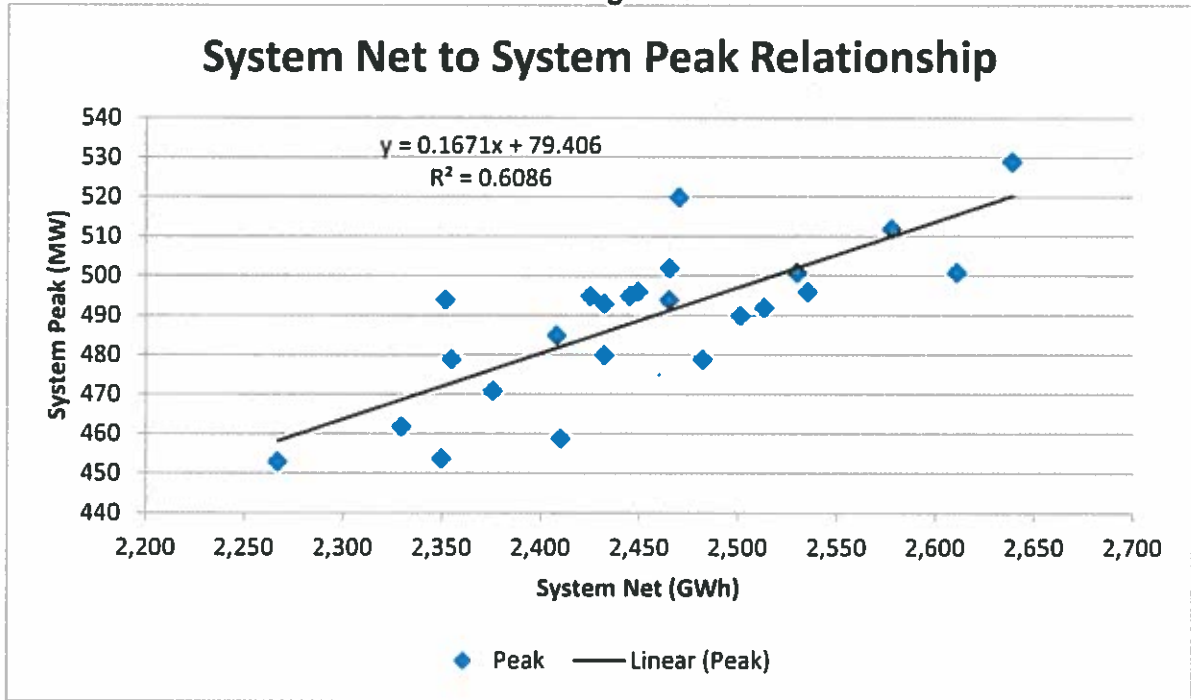
Table 3

Customer Class	Losses		
	Transmission 0.44%	Primary 2.39%	Secondary 4.38%
Industrial	X		
Commercial	X	X	X
Residential	X	X	X
Schools	X	X	X
Hiway Lighting	X	X	X
County	X	X	X
Metered City of KCK	X	X	X
Unmetered City of KCK	X	X	X
BPU Inter-Departmental	X	X	X
Borderline	X	X	
Nearman Participating	X		
wholesale	X		

### D. Peak System Demand

Peak system demand is calculated based on linear regression trend modeling of the historical peak plotted against the associated system net for the years 1995 through 2018. Figure 1 contains a plot of the system annual net energy and system annual peak demand. The black line in Figure 1 shows the historical trend line relationship between system annual net energy and system annual peak demand.

Figure 1



#### E. Forecast Results

The system load forecast developed by the BPU is shown in Table 5. The forecast includes sales to BPU's retail customers, borderline, city, and the BPU.

**Table 5  
Load Forecast**

Year	System Peak (MW)	System Energy (GWh)	Growth (%)	Load Factor
2000	494	2,465	0.81%	57%
2001	496	2,449	-0.65%	56%
2002	479	2,482	1.33%	59%
2003	520	2,470	-0.49%	54%
2004	490	2,501	1.24%	58%
2005	501	2,611	4.21%	59%
2006	529	2,639	1.06%	57%
2007	512	2,578	-2.37%	57%
2008	492	2,513	-2.59%	58%
2009	471	2,376	-5.77%	58%
2010	501	2,530	6.09%	58%
2011	502	2,465	-2.64%	56%
2012	495	2,425	-1.65%	56%
2013	454	2,350	-3.19%	59%
2014	459	2,410	2.49%	60%
2015	485	2,408	-0.08%	57%
2016	480	2,432	0.99%	58%
2017	494	2,352	-3.40%	54%
2018	496	2,535	7.22%	58%
2019	492	2,438	-3.97%	57%
2020	488	2,419	-0.80%	57%
2021	485	2,403	-0.68%	57%
2022	485	2,403	0.01%	57%
2023	485	2,402	-0.03%	57%
2024	485	2,402	-0.03%	57%
2025	485	2,401	-0.03%	57%
2026	484	2,400	-0.03%	57%
2027	483	2,400	-0.03%	57%
2028	482	2,399	-0.03%	57%
2029	481	2,398	-0.02%	57%
2030	480	2,398	-0.02%	57%
2031	478	2,397	-0.02%	57%
2032	475	2,397	-0.02%	58%
2033	474	2,396	-0.02%	58%

BPU's base energy requirements are expected to modestly decline over the next decade as on-site energy efficiency programs continue to drive further reductions in overall energy demand.

**V. CURRENT RESOURCE SUMMARY**

The BPU's existing power supply resources are made of a diverse collection of thermal and renewable or green generating assets including 43 MW of hydro capacity purchased from the Southwestern Power Administration (SWPA) and the Western Area Power Administration (WAPA), 250 MW of wind capacity purchased from the Smoky Hills, Alexander, and Cimarron

Bend wind farms, 7 MW of run-of-river hydro off Bowersock, 3 MW of Landfill gas generation purchased from Oak Grove, and a 1 MW solar facility located at the Nearman Station.

BPU's thermal generating plants include Nearman 1, a 250 MW pulverized coal unit operational in 1981, located at the Nearman Station. Also installed at the Nearman Station is CT 4, a 75 MW GE 7EA simple cycle natural gas combustion turbine commissioned in 2006. The Quindaro Station consists of a 72 MW dual fuel steam turbine, Quindaro Unit 1, commissioned in 1966; and a 76 MW dual fuel steam turbine, Quindaro Unit 2, commissioned in 1971.

The Quindaro Station also includes two simple cycle combustion turbines, CT 2 and CT 3 with accredited capacities of 49 and 50 MW, respectively. The online dates for these generators were 1974 and 1977. CT 2 and CT3 both utilize fuel oil for generation.

In addition BPU also purchased a 17% stake in Dogwood in May 2012. The Dogwood plant which became operational in February 2002 is a 650 MW natural gas-fired, combined-cycle electric generation facility consisting of one power train in a 2 x 1 configuration with Siemens Westinghouse 501F D2 Gas Turbines, a Toshiba HRSG, and one Toshiba steam turbine generator. The Dogwood facility is located in Cass County, Missouri, near the town of Pleasant Hill. Westar is currently responsible for handling all market related activities on the unit.

The BPU system also includes the inactive Kaw Station with three coal and/or gas fired steam generating units placed online between 1955 and 1962. All three units are in cold standby and would require extensive capital investment for equipment replacements and additions to be available as reliable generation resources in the future.

The BPU is currently in the process of ceasing operations at Quindaro Unit 1 and Quindaro Unit 2 in 2019 due to a number of factors. Although the BPU will maintain the stated capacity through the summer season of 2019 those units are not expected to provide capacity to the system in 2020. Despite the cessation of operations at those facilities the BPU does not expect to require any additional capacity resources in the immediate future.

Currently, BPU anticipates retiring CT2 and CT3 in December 2027 respectively when they reach 53 and 50 years of age respectively, but those retirement dates are still fluid and will depend on the financial metrics associated with those units versus alternative technologies. Table 6 contains a summary of the operating characteristics of the existing active BPU generators.

**Table 6  
Summary Operating Characteristics of Existing Active BPU Generators**

<b>Generator</b>	<b>Description</b>	<b>COD<sup>(1)</sup></b>	<b>Max Net MW<sup>(2)</sup></b>	<b>Min Net MW<sup>(2)</sup></b>
Nearman 1	Coal Steam	1981	250	120
Quindaro ST1	Coal / Gas	1966	72	64
Quindaro ST2	Coal / Gas	1971	77	48
Quindaro GT2	Oil CT	1974	49	10
Quindaro GT3	Oil CT	1977	50	9
Nearman CT4	Gas CT	2006	76	46
Dogwood <sup>(3)</sup>	Gas CC	2002	650	150

<sup>(1)</sup> COD = Commercial Operation Date.

<sup>(2)</sup> Minimum and Maximum Output Capacities reflect the minimum and maximum continuous rating of the generator, in MW, at the conditions which it is expected to operate.

<sup>(3)</sup> Dogwood is a 650 MW joint owned unit with the BPU owning a 17% stake in the unit.

In addition to the active generators operated, the BPU also has a number of long-term Purchase Power agreements (PPA) in place. All long-term PPAs currently in place contribute to the diversity of the power supplied, and therefore the energy curves associated with that type of energy, are green energy sources, and provide a hedge against carbon fuel price and wholesale energy volatility as well as future environmental regulations.

#### **A. Wind Power Energy**

In the IRP of August 2005 two recommendations were made relating to wind power. The first recommendation was an evaluation of purchasing commercial wind power energy. Toward that end, the BPU entered into a 20 year Renewable Energy Purchase Agreement and began receiving wind generated energy from Smoky Hills Wind Farm in early 2008. BPU has been a leader of Kansas municipals with regard to purchasing Kansas wind energy. Smoky Hills made up approximately 5% of BPU's 2018 system peak demand, based on nameplate capacity; and approximately 3.4% of BPU's 2018 system load. BPU chose to enter into wind energy at this level to gain experience with the issues related to the variability of wind, wind forecasts, and other related wind integration issues. BPU is currently not required by any regulatory agency or mandate to purchase renewable energy; however, BPU management is committed to continuously exploring methods and alternatives to reduce the carbon footprint of the organization while providing our customers with an energy portfolio that meets their reliability needs while providing a lasting reduction in greenhouse gas emissions.

The second recommendation was to evaluate the potential for local wind driven turbines. BPU concluded based on research of both wind options that a commercial scale wind facility was preferable over local community wind because of its lower cost due to wind location and economies of scale. A concern about entering into an agreement to purchase wind energy from a commercial wind facility remote from BPU's service territory was whether the transmission system had the capacity to get the energy to BPU. Therefore, as part of the evaluation of the economics of the wind energy purchase SPP performed an analysis to evaluate the potential for curtailment of flows originating at Smoky Hills and sinking in the KC area. The result of this analysis was that it did not expect the energy flow from Smoky Hills to BPU be curtailed a significant percent of the time.

Since the addition of Smoky Hills, the BPU has been active in obtaining additional and varied renewable resources to complement the existing fleet but also to hedge fuel price volatility and regulatory risk. In addition to Smoky Hills, the BPU purchased an additional 25 MW of wind capacity off the Alexander wind farm from Own Energy, with a commercial operation date of 2015.

In addition to the acquisition of Alexander the BPU further cemented its commitment to Kansas wind through the acquisition of 200 MW of wind energy from Tradewind Energy. The Cimarron Bend wind facility began operations in 2017 and is expected to produce approximately 865,000 MWh annually.

In 2018 BPU's wind facilities produced approximately 1.1 million MWh or approximately 42% of BPU's total system net. All three wind facilities feature a fixed 20 year contractual energy rate which allows the utility a great deal of cost certainty over the life of the contract.

## **B. Landfill Gas Generation**

The 2003 Master Plan recommended evaluation of Landfill Gas Generation as a renewable energy source but was narrowly focused on the potential for landfill gas generation at a local landfill. In 2009, BPU was approached by a project developer who had secured a source of gas at a private landfill in Arcadia, Kansas managed by Waste Corporation of Kansas. After considerable due diligence and contract negotiation BPU entered into a Renewable Energy Purchase Agreement with the developer, Oak Grove Power Producers, LLC. Beginning March 1, 2010 the Land Fill Gas generator began production with a 1.6 MW Caterpillar G3520. In December 2013 the BPU began receiving an additional 1.4 MW of generation from the Arcadia, Kansas landfill, with a total of 3.55 MW coming online in 2014. The LFG generation is expected to be available approximately 90% of the time and is expected to be able to produce its maximum MW output 90% of the time it's available. These figures make it one of the most reliable and dependable base load generation types available.

The negotiated capacity cost for the Arcadia, Kansas landfill gas capacity was comparable, but slightly less than, the annual capital carry costs for a scrubbed new coal plant on a \$/kW-yr basis based on Table 8.2 of the U.S. Energy Information Administration's Annual Energy Outlook 2010 as a reference for overnight construction costs. The negotiated energy cost for generation from the Arcadia, Kansas landfill site, was also slightly less than the energy price forecasted by Ventyx in their semi-annual *Power Reference Case Electricity & Fuel Price Outlook*, on a long-term levelized cost basis. Energy deliveries started in March of 2010.

The Oak Grove Landfill Gas Energy purchase agreement is for a period of 20 years. The purchase agreement affords BPU a renewable energy resource without the variability of wind and solar. The methane gas produced in a landfill is a potent greenhouse gas, about 21 times more so than carbon dioxide, so the gases produced in a landfill must be collected and flared off or used to produce heat or electricity preventing the methane from migrating into the atmosphere where it contributes to local smog and global climate change. Using LFG to produce electricity results in beneficial use of the LFG as well as an opportunity to obtain base load generation without the carbon production from fossil fuel combustion. The LFG generation is expected to produce enough power for about 1,000 homes with an annual reduction of GHG attributable to this project of approximately 1,400 passenger cars.

## **C. Hydro Generation**

The BPU has existing contracts in place with three hydro entities, Southwest Power Administration, Western Area Power Administration, and Bowersock. Hydro generation and especially government hydro works as a cost effective alternative to base load fossil fuel generation. Government based hydro is extremely reliable and can be scheduled in much the same way as alternative generation types due to the size and scope of hydro facilities.



Southwestern Power Administration is one of four power marketing administrations within the U.S. Department of Energy whose role is to market and transmit electricity from 24 U.S. Army Corps of Engineers multipurpose dams. By law, Southwestern's power is marketed and delivered primarily to public bodies such as rural electric cooperatives and municipal utilities. The BPU's contract entitles it to 38.6 MW of capacity.

Western Area Power Administration is also one of the four power marketing administrations within the U.S. Department of Energy whose role is to market and transmit wholesale electricity from multi-use water projects. The service area encompasses a 15-state region of the central and western U.S. and consists of 57 hydropower plants, with an installed capacity of 10,504 MW. The BPU's contract entitles it to 4.8 MW of capacity.

In November 2010, the BPU entered into a contract with the Bowersock Mills and Power Company (BMPC) to purchase the capacity and energy off an existing 2.15 MW run of the river hydroelectric facility on the Kansas River in Lawrence, KS and 4.70 MW of capacity from an expansion of Bowersock's existing hydroelectric facilities. The Bowersock agreement is to provide up to 7 MW of power for a period of 25 years. Bowersock is a low-impact hydro facility and has been supplying electricity to Northeast Kansas on a limited basis since 1905. The dam is owned by Bowersock but maintained by the city of Lawrence, which depends on the dam to pool water for its Kaw River Water Treatment plant. As part of the agreement, Bowersock undertook a plant expansion project, building an additional powerhouse on its existing site while tripling the overall energy production capability. The project is expected to maintain Bowersock's current status as a "low-impact" hydropower plant. The Bowersock hydro purchase provides BPU with a renewable energy source without the variability of wind and solar, additional base generation without the carbon production, and hydro energy from the facility for 25 years. The project is expected to produce 33,000 MWh per year of energy (the equivalent of 188 railcars of coal), enough to supply electricity to 3,300 Wyandotte County homes. Moreover, the project will reduce overall CO2 emissions by more than 44,000 tons.

BPU performed an analysis on the economic feasibility of purchasing energy from the facility that led to the agreement. The expansion will include four turbines that will more than double the amount of electricity produced from the existing plant. Production costs simulations using the ProSym production cost model were used to determine the economics of the hydro generation purchase proposal. The analysis was performed for a combination of future scenarios that assumed two different natural gas price forecasts, and with and without CO2 emission reduction mandates over a 25 year period. The analysis showed a net positive benefit to BPU, assuming equal likelihood of each scenario.

#### **D. Solar Generation**

The BPU began incorporating solar into its portfolio in September of 2017 with the incorporation of the 1 MW BPU Community Solar Farm. The solar facility is expected to produce approximately 1.7 GWh annually moving forward. The 1 MW solar facility is a behind the meter generation source located at the Nearman Creek generation facility and was designed to provide solar benefits to those customers who desired greener energy sources for those customers who could not or chose not to place solar at their residence. The design of the program was to provide the benefits of location sourced generation while reducing the risk and maintenance associated with those types of sources.

The program was initially only open to residential customers however has recently been opened up to all customer classes with each customer and customer class capable of taking a

certain portion of their power from the solar facility. Although the solar facility is under a 25 year purchase power agreement customers are only required to commit to 12 months of service and the BPU is willing to re-acquire those solar panels for a set price based on the number of months remaining in the program, therefore providing customers the ability to go green without the long-term commitment.

## **VI. CURRENT DEMAND SIDE PROGRAMS**

Screening of demand-side options began at BPU with the first IRP in 1989. Subsequently, XENERGY, INC. of Austin, Texas performed a detail screening and market assessment in 1993. This screening analysis became the implementation guide for many of the programs in place today.

Future Energy Efficiency and Demand Side Management programs are evaluated on a number of factors. The BPU utilizes several standard cost effectiveness test results, including Utility Cost Test, Total Resource Cost Test, Ratepayer Impact Measure Test, and Societal Test. Moreover, these test results are provided for various weather conditions, including weather normal, and under a number of wholesale market conditions. In addition to the standard qualification factors considered the BPU continues to explore new programs and roles based on technology, customer preference and environmental stewardship.

The programs described in this section are a continuation of those started either as a result of IRP or were started earlier as an effort to minimize cost and increase energy efficiency. They continue to be effective and generally require less attention and resources and thus are documented as IRP Programs.

### **A. System Load Factor Benefits**

IRP planning and the programs implemented there under contribute to the system load factor [a quotient of energy used (kWh) divided by the product of peak load (kW) and the number of hours in the year]. Generally speaking, an improvement in system load factor is desirable because it allows for more efficient use of existing equipment and lowers the per unit fuel cost.

An improvement in system load factor occurs when the increase in system energy is greater than the increase in system peak. An improvement in load factor can be due to any number of things, such as: energy management programs that control on-peak use; greater efficiency in appliances; more energy efficient residential, commercial and industrial building additions; increased off-peak use; the addition of large industrial loads with non-coincident peaks or high load factors; and weather factors. Programs implemented since the inception of the integrated resource planning process have aided in obtaining an improved load factor.

Improvements in load factor associated with integrated resource planning result from the fact that some of the programs implemented have increased off-peak use while others have encouraged conservation or the use of more efficient appliances at the time of peak loads. The result is that less fuel is used per kWh generated while at the same time there is an increase in the use of more abundant and less costly fuels – coal versus natural gas. Greater use of more abundant and less costly fuels is primarily due to the reduction of the use of energy in peak periods (because of the increased efficiency of appliances being connected). Reductions in peak demand and use also save in the purchase of off-system power.

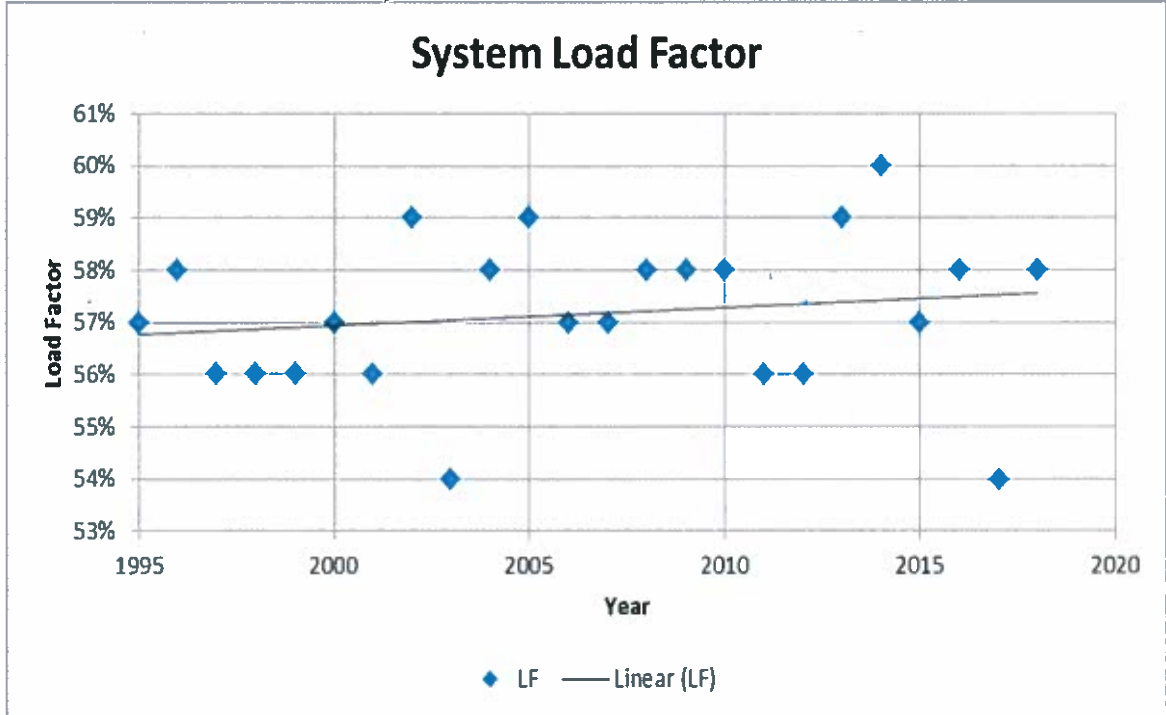
In addition to system load factor benefits various programs have the ability to contribute to the overall reliability of the system as well as reducing the overall environmental conditions that are present when peaking units are dispatched.

**Table 7**  
**System Load Factor**  
**Kansas City, Kansas Board of Public Utilities**

Year	System Peak (MW)	System Energy (GWh)	Load Factor
2000	494	2,465	57%
2001	496	2,449	56%
2002	479	2,482	59%
2003	520	2,470	54%
2004	490	2,501	58%
2005	501	2,611	59%
2006	529	2,639	57%
2007	512	2,578	57%
2008	492	2,513	58%
2009	471	2,376	58%
2010	501	2,530	58%
2011	502	2,465	56%
2012	495	2,425	56%
2013	454	2,350	59%
2014	459	2,410	60%
2015	485	2,408	57%
2016	480	2,432	58%
2017	494	2,352	54%
2018	496	2,535	58%

Charting the above data yields the graph shown on Figure 2 on the following page. This graph shows a positive load factor trend line that is gradually increasing. This chart also shows variation associated with weather and other factors.

**Figure 2**  
**System Load Factor**  
**Kansas City, Kansas Board of Public Utilities**



The apparent random variations in the load factor from year to year are due to a multitude of factors with the predominant reasons being shifting load dynamics and weather variations. The general trend of improvement is due to the success of many of the programs undertaken by BPU. Some of the major contributors to this net change in system load factor have been the following:

1. Electric heat pump and all electric home rebate program,
2. Changes in the electric rate structure lowering winter rates thus encouraging winter use and increasing summer rates making energy management programs economically viable.
3. Changes in the standards of the signal light and street light replacement program,
4. Implementation of construction standards emphasizing higher efficiency,

A discussion and documentation of these programs follows.

**B. Heat Pump and Hot Water Heater Rebate Programs**

This program began in 2001 and continues today. The program is designed for both residential and commercial customers such that rebates are given to customers or builders who install or retro-fit energy efficient heat pumps or hot water heaters. The amount of rebates given to residential and commercial customers is provided on the BPU website, [www.BPU.com](http://www.BPU.com). The BPU partners with the Energy Star Program and rebates are consistent with Energy Star recommendations.

The Heat Pump and Hot Water Heater Rebate Program is intended to incentivize residential and commercial customers into installing highly efficient electric devices into their homes and businesses therefore allowing those customers to improve the efficiency of those appliances and thereby reducing the amount of energy being consumed in those applications especially during those times when energy and demand is at its highest. It also provides numerous benefits to the electrical system as a whole in a number of ways. These programs work to smooth energy consumption across the year to provide a much more efficient load profile, they also reduce overall demand and energy consumption during those high demand periods that would likely require peaking resources to serve that incremental load, and lastly by trimming the incremental peak it also helps extend the timeline and requirements associated with acquiring additional peaking generation to serve that load.

The BPU program continues to drive demand for highly efficient electrical appliances especially from the residential development community. With the push to a cleaner resource mix and further electrification within the residential and commercial sector it is anticipated that more consumers will consider the program and share in its benefits.

Table 8 summarizes the incremental gains of the rebate program over the last 4 years.

**Table 8  
Rebate Program Energy Savings  
Kansas City, Kansas Board of Public Utilities**

Energy Savings	2015	2016	2017	2018
Incremental Annual MWh Savings	330 MWh	564 MWh	348 MWh	203 MWh
Incremental Peak MW Demand Savings	1.0 MW	1.3 MW	0.78 MW	0.41 MW

**C. Utility Learning Center**

The BPU established an on-site Utility Learning Center to assist customers in the area of energy efficiency. Under this program customers are able to meet with trained energy efficiency staff to review their bills and consumption patterns within the Energy Engage portal while also providing them energy efficiency methods that may be useful and cost effective measures within their residence or business.

This program hopes to alert customers to the tools and technologies that are currently available and how to best use those technologies to track and manage their consumption. It also provides simple cost effective techniques to improve energy usage within their home or business through DIY videos or instructions.

**D. Reactive Adjustment Rider**

Customers with low power factors impose a burden on the electrical system causing a utility to increase its generation, transmission, distribution, transformer capacities and energy generation. Power factors are functions of real power (kW) and the apparent power (kVA) a utility must supply to the customer. For any given-metered load in kW, the lower the power factor, the greater the amount of power (kVA) a utility must generate and deliver to the customer. For example, in order to supply a load of 100 kW having a power factor of 85% the utility would have to generate and deliver approximately 117.6 kVA. An 85% power factor would require equipment with 17.6% more capacity to meet this demand. Further, since system losses vary as the square of the amperage required to serve the load, there is at the

same time a 36% increase in system losses. BPU rates are designed to permit a customer to have a power factor equal to or greater than 90%. Customers with power factors less than 90% are penalized.

In August 2003 the power factor penalty provision was revised because the rate structure did not adequately address the cost of low power factors and customers in this category continued to impose a burden on the system. A customer with a low power factor can correct its power factor by installing corrective equipment or modifying the use of its equipment. When this new reactive adjustment penalty provision was enacted customers were notified of the change and given a six (6) month grace period in which to take corrective action.

Currently customers are notified if they have a low power factor and given an opportunity to correct the problem. If corrective action is not taken within a reasonable period of time then a penalty is added to their bill. The penalty is the difference between 90% and the actual power factor applied to the total customer's monthly electric billing. For example, if a customer has a power factor of 80% then a penalty of 10% is applied to the bill (90% - 80%).

The BPU continues to review rate design and charges under the context of power factor to ensure that those customers that drive additional cost on the system are paying for their share of utilization of the system. Power factor data much like many other customer specific details are adequately analyzed to determine their true cost to ensure subsidization between customers is remediated as much as possible.

#### **E. Net Metering**

In May 2009, Kansas passed the Net Metering and Easy Connection Act which is applicable to Investor Owned Utilities (IOU's) only. The BPU, as a municipal utility, was not subject to that regulation, but developed and adopted net metering and connection standards for Large, Medium, and Small Commercial and Residential customers to enable customer owned renewable generation sources. Although regulations surrounding net metering are now required the BPU was actively participating in net metering and providing customers a means to self-generate well before required to do so. Due to the falling prices surrounding solar PV and the robustness of the BPU net metering program the BPU has seen substantial growth over the past five years. In 2014 the BPU had 4 customers on the net metering program, as of the end of 2018 the BPU had a total of 39 net metering customers, a ten-fold growth rate over just the past five years. The BPU continues to monitor regulations and studies from around the country to ensure that the organization is actively pursuing best practices in self-generation while attempting to ensure limited cross-subsidization.

#### **F. Smart Meters**

Over the past several years the BPU implemented AMI smart metering technology to all BPU customers. The goal of the Advanced Metering Infrastructure is to improve customer service, lower the BPU's expense structure, and to provide consumers with the ability to monitor and drive efficiencies within their own system. Some of the benefits of AMI technology include immediate leak detection, reducing the need to access a customer's premises, and a real-time viewing of electric and water usage. The new meters are more accurate, and less prone to failure, and eliminate the potential for reader error that existed with the older electro-mechanical meters. In 2015 the BPU rolled out the Energy Engage Portal which allowed customers the ability to access their own individualized data regarding energy and water usage. The AMI smart meters are just another tool that consumers can use that will have a direct impact on their usage and in turn their bill. The BPU continues to explore ways in which to make the data more accessible and more useful to both the customer and the utility.

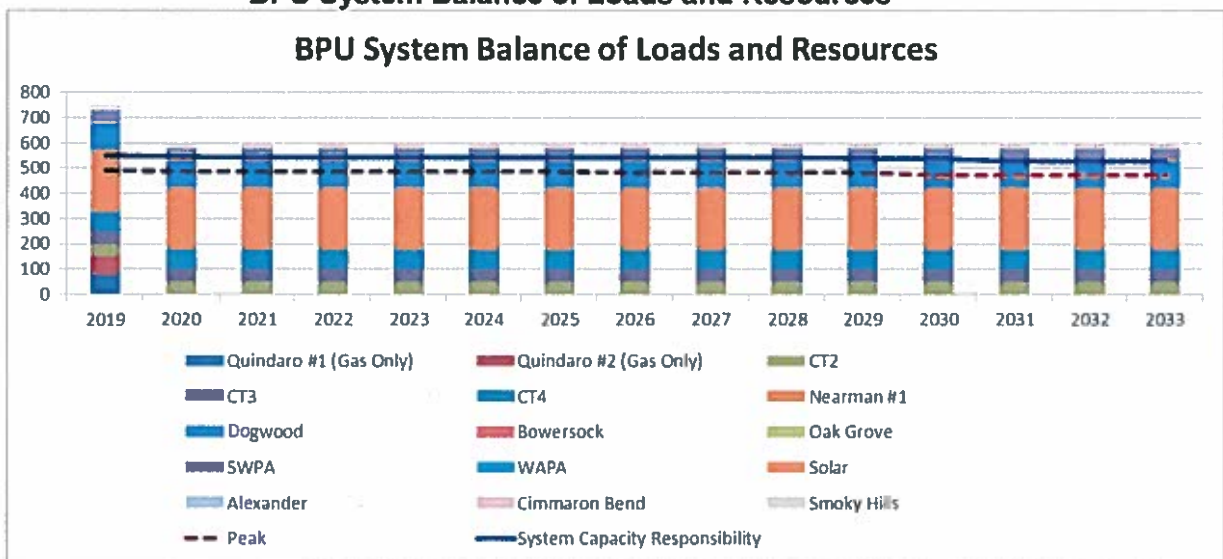
### G. FlexPay Program

In August 2017 the BPU rolled out a new payment method called the FlexPay program. The FlexPay program was designed to allow customers more flexibility in the manner in which they view and manage their energy needs as well as when and what payments are made. FlexPay is a program which allows the customer to monitor their electricity and water usage on an as needed basis. This program allows the customer to receive service with no deposit or late fees while providing the customer the ability to view their account balance, daily usage, payment history and more through an App or an online portal. There are currently nearly 1,100 participants in the program with that number continuing to climb.

### VII. FUTURE RESOURCE REQUIREMENTS SUMMARY

The graph below in Figure 3 shows the BPU future resource requirements based on current demand and supply forecasts. BPU currently has sufficient capacity to meet the forecast demand through the 2033 evaluation period. Load dynamics will be a major contributor to the future system capacity requirements. Based on the current base case scenario peak load is expected to be flat to slightly lower over the evaluation period as energy efficiency continues to reduce load across the various customer segments.

**Figure 3**  
**BPU System Balance of Loads and Resources**



The BPU base case scenario does not recognize any expected changes within the current generation fleet outside of the retirement of the Quindaro Steam units in 2019 and the expiration of the Smoky Hills wind purchase power agreement in 2027. The BPU however recognizes that generation pricing, policies, and regulatory requirements are in constant flux and therefore continue to evaluate the cost of new generation both at the point of inception as well as the expected levelized cost over the life of the resource in context with expected market pricing as well as load dynamics and volatility.

The BPU expressly looked out five years for this IRP. The reasons include:

- BPU does not inherently require new resources within this time period.
- The planning horizon for new supply side resources is relatively short in nature based on the expected resource additions under consideration.

- Resource pricing and efficiencies are expected to continue to see material improvements moving forward.
- The nature of the electric industry is in a period of flux with the levels, locations, and types of generation being added to the grid both locally and regionally.
- The environmental regulatory landscape is evolving and may have a significant impact on various types of supply side resources.
- The political policies and incentives are evolving to adapt to new technologies.

Based on the above thoughts the BPU continues to monitor the cost and technologies in the market and how those may impact the organization over the long-term.

### **VIII. FUTURE RESOURCE OPTION SUMMARY**

BPU's integrated resource planning is a continuous process and the selection of programs to apply scarce resources is a dynamic process. One manifestation of the dynamic nature of this planning is that as programs mature (reach a point of diminishing returns) new initiatives are undertaken, which produce better marginal results. With this dynamic nature of the IRP process, it is not to say that existing programs are discontinued, but are simply allowed to continue (either with or without modification), but are de-emphasized with regard to the use of scarce resources. The new initiatives which appear to be fruitful are implemented with sufficient resources so as to make them effective. Once a program is implemented, then planning goes on to evaluate other options. In the process of developing plans, BPU management personnel are always looking for initiatives which will produce the greatest result with the least long-run investment and expense.

Studies done under the IRP umbrella have produced programs that have yielded cost reductions, increased the use of more efficient generating units, enhanced conservation, and improved net revenues. In general these activities have helped hold down rates. Studies have been made which have focused upon increasing the use of renewable or "green" resources as well as improving energy conservation. An example of an energy conserving program is the Street Lighting and Signal Light Replacement Program where more efficient lamps are being utilized to replace older less efficient lamps while providing the same or greater level of lumens to the area or signal brightness.

Initial efforts by the BPU were aimed at improved energy utilization (increased off peak energy use). The more recent plan focuses on assisting customers through energy efficiency measures, as well as long-term green energy initiatives, which act as a hedge against carbon based generation volatility.

Resource options considered viable are screened through cost analysis and penetration studies. Resource options for meeting the power requirements of a system are traditionally screened through a power-supply evaluation program. The equipment to be evaluated for supply-side resource is first screened by an assessment of what options are available and most likely viable. In integrated resource planning demand-side options are also considered. The viable candidates are then placed into the mix of power-supply options for total resource evaluation. This evaluation will indicate what mix of programs should provide the lowest long term cost and will be pursued. The overall evaluation is typically done through the use of a long-term chronological production cost power supply modeling

Resource planning at the Kansas City Board of Public Utilities (BPU) is an ongoing process. As opportunities for acquiring additional resources are presented, the BPU performs studies



and analysis, and then decides how to proceed depending on the results of the analysis. The BPU has completed a great deal of analysis over the years to ensure the BPU and its customer base are well insulated from volatility through energy source diversification and hedging while also preparing for inevitable shifts in demand based on population, industry, and technology changes. The following chronicles many of these studies.

In 2006, BPU commissioned a study for an independent review and update of the 2003 Kansas City Board of Public Utilities Electric System Master Plan. A conclusion of the study was that the most economical next new unit for BPU to meet projected demand is a nominal 235 MW pulverized coal unit. Subsequent to the completion of the 2006 Planning Study, in the first half of 2007, in a landmark case, the U.S. Supreme Court ruled that carbon dioxide and other global warming pollutants can be regulated under the Clean Air Act. The court also ruled that the EPA cannot refuse to regulate these pollutants for political reasons. In the first challenge since the ruling, the Sierra Club and Earthjustice petitioned the state of Kansas not to issue a permit for expansion of a coal-fired power plant proposed in Western Kansas unless it requires substantial controls for carbon dioxide. Subsequently, Secretary of the Kansas Department of Health and Environment, Roderick Bremby made an announcement in fall 2007 denying the air quality permit for Sunflower Electric Power Corporation's Holcomb Expansion. Bremby's decision was based on his opinion that additional carbon dioxide in the atmosphere presents a "substantial endangerment" to the public health of Kansans. Current EPA and Kansas regulations did not consider carbon dioxide a pollutant. The Secretary's decision set aside KDHE professional staff's recommendation to issue the permit and disregarded the extensive and exhaustive work completed by the KDHE technical staff to ensure that public health and the environment were protected, public concerns were addressed, and strict state and federal laws were followed.

A consequence of the Bremby decision was concern about the ability to permit a coal fired plant in the state of Kansas. Therefore, in 2008 the Kansas City Board of Public Utilities (BPU) performed a Ten Year Power Supply Plan study which considered natural gas fueled generation future resources capable of meeting the BPU's need for firm generating capacity. One conclusion of the study was that it was less costly to continue to operate Q1 through 2017 rather than to retire it and replace it with a similar amount of combustion turbine based capacity. Of the expansion plans considered, the plans that convert new or existing simple cycle combustion turbines to combined cycle combustion turbines are consistently the most expensive plans because the production cost savings associated with the efficiency of a combined cycle configuration compared to a simple cycle configuration are not sufficient to offset the combined cycle's incremental capital cost. In the least cost plan, BPU could meet its additional load growth with the addition of a 43 MW LM6000 type aero-derivative combustion turbine in 2011. The second least-cost plan also assumed Q1 remained in service and that two smaller (21 MW) LM2500 type combustion turbines were added for growth, one in 2011 and one in 2015. In the third least cost plan, a 75 MW Frame 7EA combustion turbine could be added in 2011.

In 2009, after the completion of the 2008 10-yr Power Supply Plan study, BPU was able to obtain firm transmission service on its SWPA Hydro purchases through the SPP aggregate study process. The ability to obtain firm transmission service from the SWPA Hydro capacity provided 39 MW of accredited capacity to the BPU. Obtaining this capacity moved BPU's need for additional capacity to the year 2016. Therefore allowing BPU the ability to defer capital costs associated with the anticipated generation need.

The following is additional documentation of many of the studies and analysis performed.

## **A. Electric Master Plan Review and Power Market Assessment**

In 2006, BPU commissioned a study for an independent review and update of the 2003 Kansas City Board of Public Utilities Electric System Master Plan. The study was conducted in parallel with a base load generation siting study designed to identify the most feasible site for new base load generation available to the BPU system. A wholesale power market assessment designed to identify neighboring utilities needing additional generation with the common goal of the acquisition of additional generating capacity and energy to meet the needs of a growing service area was performed as a component of this study. The benefits identified in partnering with other utilities are twofold:

- Reduced costs to BPU customers from excess capacity that typically exists in the years immediately following the addition of the next major new generation resource, and
- Potentially significant economies-of-scale associated with the construction of generators larger than would be required to meet BPU's demand alone.

By conducting siting and market assessment studies concurrent with the Master Plan update, the BPU ensured that the costs of new generation resources considered reflect site specific conditions and cost-effective generator unit sizing. The concurrent studies also preserved the lead time required to design, permit, and construct new coal fueled generation for commercial operation in 2012 consistent with what the 2003 Master Plan indicated was needed.

This independent Master Plan review and update of 2006 addressed the future power supply needs of the BPU's native load customers, plus the wholesale power sales commitments under existing contracts through 2021-2022. The study also considered age and ability of the existing BPU generators to continue providing the level of economic and reliable service they have provided over the past 35 or more years. The period of study was the 25-year period 2006 through 2030.

The Master Plan review included the following elements:

- **Forecast Need for Power**--A review of previous BPU electric load and generating capacity requirement forecasts, a forecast of the capabilities and costs of existing BPU generators and power purchases, and a forecast of the timing and size of additional generating capacity needs.
- **Characterization of New Power Supply Resources**--Descriptions of the new power supply resources available to the BPU including conventional and renewable supply-side generation options, demand-side management programs designed to reduce the demand for power and possibly delay the need for new generation, and purchased power.
- **Supply Side and Demand Side Resource Screening**--A qualitative comparison of alternative resources with regard to their applicability to the BPU system along with a lifecycle cost comparison of the applicable options.
- **Financial Comparison of Alternative Power Supply Plans**--The identification of alternative plans to meet 2006-2030 generating capacity and energy needs and the

comparison of these plans on a comparative revenue requirement basis. Includes associated risk and contingency analyses.

- **Bilateral Power Market Description**—A description of the potential availability of base load purchased power to be acquired in lieu of construction of a new BPU resource, and a description of the initial responses to a bridge power solicitation.

A conclusion of the study was that the most economical next new unit for BPU to meet the projected demand is a nominal 235 MW pulverized coal unit. The Executive Summary from that report is included in Appendix E.

#### **B. 2008 Ten Year Power Supply Plan, updated 12/2012 (The Gas Plan)**

Subsequent to the 2006 Master Plan review and update, in late 2008, the Kansas City Board of Public Utilities (BPU) completed a Ten Year Power Supply Plan study. The 10-year power supply study considered natural gas fueled generation resources capable of meeting the BPU's need for firm generating capacity. The need for capacity was identified as the difference between forecast peak demand plus reserve requirements and the capacities of existing power supply resources. The study recognized the expected outputs of existing BPU generators and that the economics of the Quindaro Units' continued operation is a function of potential future environmental regulations, including the Regional Haze Rule and the ozone non-attainment conditions in the Kansas City metropolitan area. The study period was the 10-year period beginning 2008 through 2017. That study identified a need for between 35 and 107 MW of additional firm capacity by 2017, dependent upon whether or not BPU continued to operate Quindaro Unit 1 (Q1). The study consisted of the comparison of ten alternative generation expansion plans. Each plan was based on the use of simple cycle combustion turbines and/or combined cycle units burning natural gas as the primary fuel.

The study objective was to find the power supply plan that minimized overall costs to BPU customers during the ten-year study period under a range of plausible future conditions. The initial set of plan comparisons assumed forecasts of expected fuel prices, power purchase and sales price, load growth, sulfur dioxide (SO<sub>2</sub>) allowance prices and carbon dioxide (CO<sub>2</sub>) allowance prices. In addition, sensitivity analyses were conducted to compare the costs to customers under the following conditions:

- Gain of a large (28 MW) customer, at a load factor similar to the BPU system load factor.
- Loss of a large (28 MW) customer, at a load factor similar to the system load factor.
- High natural gas and electric market prices.
- A high cost for CO<sub>2</sub> emissions either as a result of a cap & trade program or the application of a carbon tax.
- No purchases of economy energy from the market reflecting an extreme case of transmission congestion.

One conclusion of the study was that it was consistently less costly to continue to operate Q1 through 2017 rather than to retire it and replace it with a similar amount of combustion turbine based capacity. Q1 was assumed to be required to be retrofit with a selective catalytic reduction (SCR) system for nitrogen oxide (NO<sub>x</sub>) control in order to continue operating through the study period. Of the expansion plans considered, the plans that convert new or existing simple cycle combustion turbines to combined cycle combustion turbines are consistently the most expensive plans because the production cost savings associated with

the efficiency of a combined cycle configuration compared to a simple cycle configuration are not sufficient to offset the combined cycle's incremental capital cost during the 10 year planning period. In the least cost plan, BPU could meet the additional load growth with the addition of a 43 MW LM6000 type aero-derivative combustion turbine in 2011. The second least-cost plan also assumed Q1 remains in service and that two smaller (21 MW) LM2500 type combustion turbines were added for growth, one in 2011 and one in 2015. In the third least cost plan, a 75 MW Frame 7EA combustion turbine could be added in 2011. Because the NPV costs of the three least-cost plans calling for the addition of an LM6000 turbine, two LM2500 turbines or a 7EA turbine were so close, BPU selected the 7EA plan as the basis of the rate impact analysis in order to accommodate what is likely to be the most capital intensive of the least-cost plans and to allow BPU to maintain needed flexibility in procuring turbines.

### **C. 2008 - 2009 Kansas Municipal Generation Planning**

The BPU participated in a joint resource planning study with Kansas Municipal Utilities (KMU), Kansas Public Power (KPP), and Kansas Municipal Energy Agency (KMEA) to determine a viable power supply plan that meets the power supply needs of all the participants at a cost that is more cost-effective than if the participants develop individual plans.

Power supply data was compiled and analyzed for the KMU membership as a whole as well as an approach to the individual agency power supply needs of KMEA, KPP and Kansas City BPU.

### **D. 2011 Environmental Regulatory Uncertainty Report**

In July 2011, Black and Veatch was commissioned to perform a study related to the current and future environmental regulatory climate and how those regulations may affect BPU generation and the utility industry as a whole. The study focused on regulations associated with air quality, solid waste, as well as potentially new water mandates and how these new or potential mandates would affect the current fleet of generation at the BPU.

The study was divided into the near term (2012 – 2014) and the long term (2015 and beyond) compliance planning to ensure the BPU was taking all necessary steps to be prepared for regulatory changes. In the near term CSAPR or the Cross State Air Pollution Regulations were analyzed, with an expected compliance date of January 1, 2012. Within the CSAPR analysis several alternatives were analyzed including air quality controls on Nearman1, Quindaro1, and Quindaro2, the discontinuation of coal on Quindaro1 and Quindaro2, additional purchase power scenarios including that of the Dogwood combined cycle plant, as well as a discussion related to allowances and the pricing structure that may be established to handle those regulations.

In the long term analysis Black and Veatch reviewed a number of current and potential mandates. Long term compliance planning involved utility MACT or Maximum Achievable Control Technology which anticipated a compliance date of January 1, 2015, the maturing of CSAPR regulations, as well as NAAQS or National Ambient Air Quality Standards which were still pending at the time of the analysis. All potential and upcoming regulations were expected to have moderate to meaningful impacts on the generation side of the BPU and would continue to require continuous monitoring to ensure the BPU is doing everything possible to be compliant under current regulations as well as adapt plans to better position the utility going forward.

## **E. 2016 Clean Power Plan Study**

In 2016 the BPU partnered with the Electric Power Research Institute (EPRI) to analyze the effects and options of various scenarios under the proposed U.S. Environmental Protection Agency's Clean Power Plan (CPP). As part of that analysis EPRI and the BPU evaluated various compliance pathway choices for implementing that plan and the implications of Kansas' options in preparing a CPP required state plan. As part of this review the analysis specifically assessed the mass and rate based pathways under a range of sensitivities. EPRI's U.S. Regional Economy, Greenhouse Gas, and Energy (US-REGEN) model was utilized to compare the various scenarios against the business as usual case. As part of this review the analysis suggested that business as usual within the state of Kansas would be insufficient to meet the required targets and thus various actions would be required to meet the proposed requirements. The analysis indicated that strong cases could be made for both mass and rate based pathways, though neither dominated in all scenarios.

Since the conclusion of the study the CPP underwent a series of reviews at the U.S. EPA as well as being stayed at the D.C. Circuit of Appeals. As of now the CPP is not expected to move forward in a manner consistent with the original proposal.

Although the CPP is not expected to have a material impact on generation requirements moving forward the BPU does expect other regulatory matters to come up in the coming years that will materially impact generation sources and output levels with the newest proposal in the pipeline being the Affordable Clean Energy (ACE) rule, although this plan has yet to be effectively published and therefore is expected to receive substantial review prior to implementation.

## **IX. PROPOSED FUTURE INITIATIVES**

### **A. General**

The Integrated Resource Plan is intended to act as a comprehensive decision support tool and road map for the BPU's objective of providing reliable and least-cost electric service to all of its customers while addressing the substantial risks and uncertainties inherent in the electric utility business. Today's utilities are facing even greater challenges than ever before with likely more challenges and opportunities on the horizon. The analysis and decisions that culminate within the IRP will likely make lasting and substantial advancements in the development of the utility and therefore to its customers. As such BPU is constantly evaluating its options with respect to capacity and or energy additions or modifications in light of the numerous changes within the industry as well as those changes that may affect the industry from a far.

The challenges facing new generation are significant and any deferral or reduction of capacity additions may have worthwhile dividends. BPU will continue to systematically challenge capacity addition decisions using available data on proven renewable and energy efficiency alternatives as well as conventional supply side alternatives.

## **X. ACTION PLAN**

The BPU is devoting considerable resources to the programs either operating or being considered as a part of Integrated Resource Planning. The existing programs are yielding beneficial results. These programs are aiding in holding down rates, conserving energy, improving use of power generating equipment, and reducing the use of limited and more costly fossil fuels.

The BPU is going to continue to analyze the effectiveness of the current programs while continuing to search for additional programs both at the utility level as well as at the customer level. As technology continues to evolve more and more opportunities will become available that allow consumers to make smarter energy choices while also allowing the BPU to make more efficient choices, therefore saving everyone money. All the current ongoing programs are expected to continue over the next year. Future programs are being evaluated and if considered worthy of consideration will be evaluated to determine its cost effectiveness.

Results of the current supply side analysis indicate that the BPU will likely not require additional supply side resources over the next five years. Since the anticipated need for new supply-side resources is greater than five years out, there is sufficient time for the BPU to diligently consider all the options before committing to any action at the current time. Changes to the EPA power plant emission regulations, policies affecting carbon dioxide output levels, or even changes within the economic structure of various generation types will likely influence BPU power supply decisions. Although the BPU does not have immediate plans for additional generation, as either the opportunity or need for additional generation or purchases avails, the BPU will evaluate and consider the opportunities.

Although the BPU does not have immediate need for additional supply-side resources, the BPU will continue to evaluate opportunities for additional supply-side and demand-side resources for environmental and economic benefit. If the resources are of benefit to the BPU and its customers, the resources will be thoroughly analyzed and if the qualifications are met will be integrated into the existing resource mix towards meeting current and future needs.

## **XI. PUBLIC PARTICIPATION**

Communication with its customers has always been a hallmark of the BPU. The IRP is both an art and a science and is an attempt to quantify and qualify the best possible scenarios for the utility and the community it serves. As part of this process the BPU is committed to openly discussing the IRP and all that it entails with those in and of the community to ensure that the voice of the community is heard while providing insight into the process.

In keeping with this tradition and the Federal Regulations, 10 CFR Part 905.11, governing the public participation requirements in developing BPU's IRP, the BPU is initiating this public process starting with this publication of the IRP:

1. Publication in Draft format posted with a downloadable link at the BPU web site, [www.BPU.com](http://www.BPU.com), with paper or electronic copies available for the public upon request. Requests should be submitted to:

Electric Supply Planning  
Kansas City Board of Public Utilities  
Electric Supply Administration Office  
PO Box 2409  
Kansas City, KS 66102

Attention: Andrew Ferris

Or by e-mail at:

[aferris@bpu.com](mailto:aferris@bpu.com)

2. Upon posting, a notice will be published in the utilities current Publication of Record for official notices. This notice will open a 30 day public comment period and announce the date and time of the public meeting. At the meeting, BPU staff will explain the IRP process, present information in the IRP and receive comments from the public.
3. At the completion of the public comment period the BPU will have 30 days to incorporate the comments into the report with a full copy of all comments included in the appendix of the IRP.
4. Upon the publication of the IRP the elected members of the Board will have 30 days to approve the Integrated Resource Plan - Final Copy. Approval of the document constitutes the passing of a Board Resolution authorizing the General Manager to certify the submittal to Western Area Power Administration that the IRP meets all requirements set forth in 10 CFR Part 905 applicable to the Board of Public Utilities of Kansas City, Kansas.
5. An executed copy of the Board Resolution and one bound copy of the Integrated Resource Plan will be mailed to WAPA at their current address for legal notices. An electronic copy of the IRP will be made available to WAPA for publication on their web site and the current copy of BPU's WAPA-approved IRP will be maintained on BPU's web site during the term of our agreement with WAPA to meet the requirements of current regulations governing WAPA IRP customer transparency.

Appendix A (Tab A)  
PUBLIC COMMENTS





## Appendix B (Tab B)

### LOAD FORECAST

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## KANSAS CITY, KANSAS, BOARD OF PUBLIC UTILITIES LOAD FORECAST

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### I. BPU SYSTEM LOAD FORECAST

#### A. Introduction

The Board of Public Utilities updates its electric load forecast on an ongoing basis. Short-term peak demand energy forecasts are developed for use in revenue forecasting and budgeting. Long-term energy and peak demand forecasts are developed for use in longer term system planning such as to assess the long-term energy and demand requirements of the BPU and for use in performing analyses of various capacity and/or energy purchase options.

#### B. Methodology

BPU's forecasting method is a bottom-up approach developed by aggregating customer class specific forecasts. Developing customer class specific forecasts allows for the ability to get a refined estimate of total system demand. The estimates for the individual customer classes are aggregated to develop the estimate for the entire system as a whole. In using this method, the forecast for the system as a whole is typically more accurate since it allows for careful consideration of the change in demand for each of the customer classes and then combining these carefully considered estimates rather than merely making one large system forecast estimate which may not as thoroughly consider all of the factors causing both the change in number of customers in each class and the use per customer of each individual customer class.

Customer class-specific forecast models of the energy requirements were developed by comparing a linear regression technique with the outputs of the Smart forecasting software. Individual energy sales forecast models were prepared for each of the three largest customer classes, which are industrial, commercial, and residential. The forecast models are based on historical and projected future customer class-specific energy requirements. Below are graphs and output of the industrial, commercial, and residential class data. No future major industrial customers have been added beyond the existing known customers.

#### C. Forecast Results

The individual historical data and forecasts for industrial, commercial, and residential energy consumption are shown graphically in Figures 1 through 3 below.

Figure 1  
Industrial Forecast

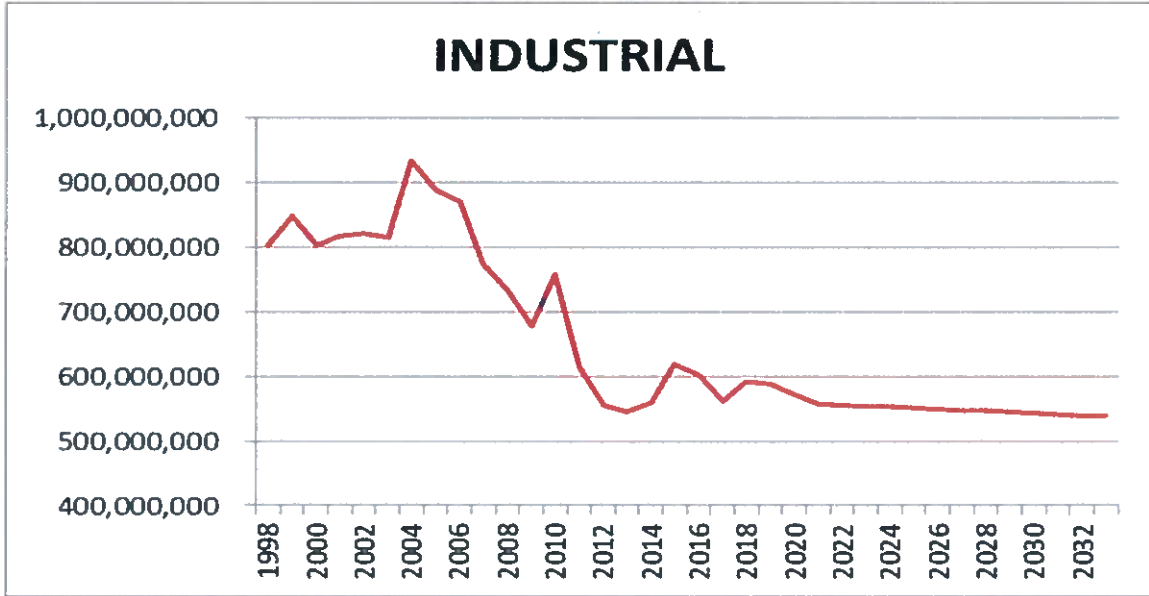
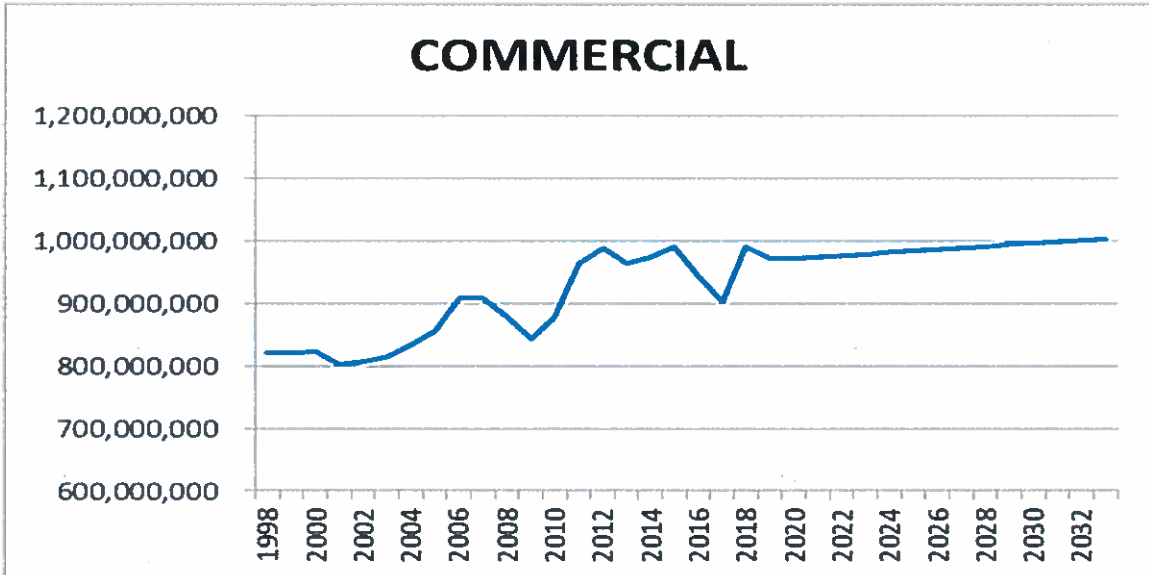
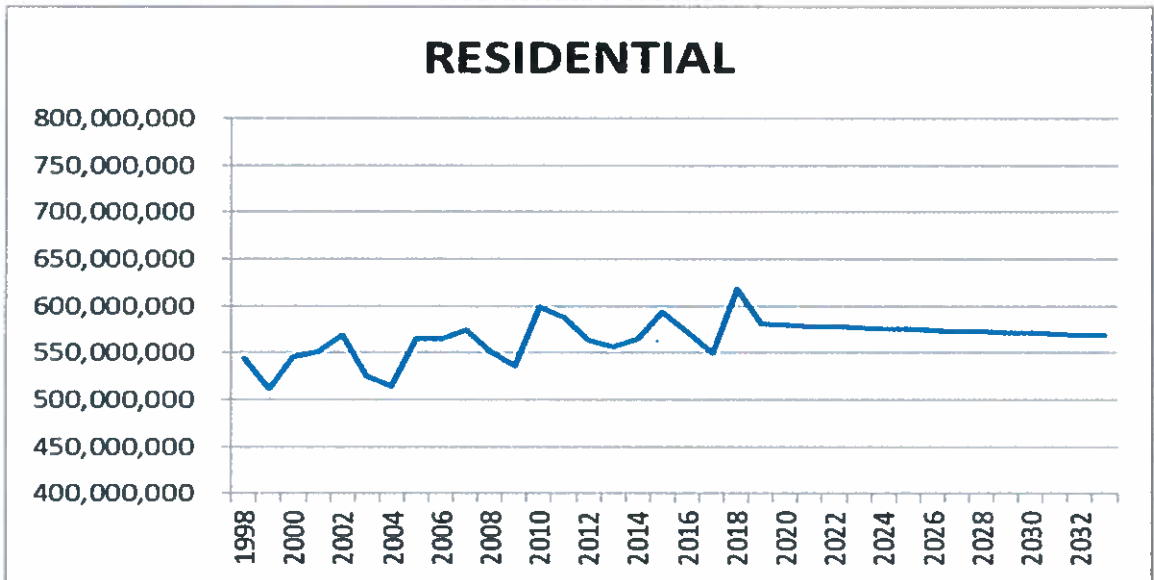


Figure 2  
Commercial Forecast



**Figure 3  
Residential Forecast**



**D. Major Customer Class Historical and Forecast Demand**

The individual historical data and forecasts for industrial, commercial, and residential energy consumption are aggregated in Table 1 below. Aggregated into the Commercial customer class forecast is a forecast of the demand of the developing Village West shopping and entertainment area that was started in 2002. The Village West development includes the International Speedway, the Sporting Kansas City soccer stadium, the Schlitterbahn waterpark, the Cerner complex, the Legends shopping center, dining and entertainment establishments, large retail establishments, and lodging facilities. It is experiencing continued growth in commercial, retail and entertainment venues, as well as a U.S. soccer training and development center. The estimates below are attempting to account for the impact on electric demand through the final phases of the development of the Village West District in western Wyandotte County.

**Table 1  
Historical and Forecast Annual Major Customer Class Data (MWh)**

Year	INDUSTRIAL	Percent Change	COMMERCIAL	Percent Change	RESIDENTIAL	Percent Change	Major Customer Classes Summed	Percent Change
1998	803,331,850	0.58%	820,089,166	2.46%	543,913,298	6.38%	2,167,314,314	2.70%
1999	847,643,070	5.52%	821,146,470.0	0.13%	512,421,552	-5.79%	2,191,211,092	1.10%
2000	803,136,767	-5.25%	822,626,899	0.18%	545,307,672	6.42%	2,171,071,338	-0.92%
2001	817,758,956	1.82%	802,679,313	-2.42%	550,869,096	1.02%	2,171,307,365	0.01%
2002	822,335,834	0.56%	806,031,040	0.42%	568,700,840	3.24%	2,193,557,963	1.02%
2003	814,756,414	-0.92%	814,699,133	1.08%	525,368,930	-7.62%	2,131,266,244	-2.84%
2004	932,858,837	14.50%	833,645,939	2.33%	514,886,934	-2.00%	2,222,835,681	4.30%
2005	889,594,504	-4.64%	856,388,086	2.73%	564,944,642	9.72%	2,252,376,120	1.33%
2006	869,655,917	-2.24%	909,404,930	6.19%	564,353,393	-0.10%	2,278,621,843	1.17%
2007	774,211,822	-10.97%	909,219,828	-0.02%	574,127,016	1.73%	2,167,598,240	-4.87%
2008	733,052,531	-5.32%	877,655,653	-3.47%	550,773,920	-4.07%	2,069,014,083	-4.55%
2009	678,327,267	-7.47%	843,231,586	-3.92%	535,690,414	-2.74%	1,964,810,292	-5.04%
2010	757,355,721	11.65%	879,059,973	4.25%	599,167,144	11.85%	2,135,501,779	8.69%
2011	614,559,741	-18.85%	963,117,955	9.56%	588,240,616	-1.82%	2,050,079,776	-4.00%
2012	555,511,201	-9.61%	988,166,817	2.60%	564,029,077	-4.12%	1,973,157,079	-3.75%
2013	544,416,379	-2.00%	963,696,185	-2.48%	556,786,563	-1.28%	1,944,299,731	-1.46%
2014	559,278,599	2.73%	973,384,174	1.01%	564,782,275	1.44%	2,097,445,048	7.88%
2015	617,838,731	10.47%	991,672,581	1.88%	593,132,956	5.02%	2,202,644,268	5.02%
2016	602,395,303	-2.50%	944,569,395	-4.75%	573,461,087	-3.32%	2,120,425,785	-3.73%
2017	561,731,105	-6.75%	903,387,325	-4.36%	549,713,684	-4.14%	2,014,832,114	-4.98%
2018	593,132,956	5.59%	991,672,581	9.77%	617,838,731	12.39%	2,202,644,268	9.32%
2019	587,201,626	-1.00%	971,839,129	-2.00%	580,768,407	-6.00%	2,139,809,163	-2.85%
2020	572,521,586	-2.50%	971,839,129	0.00%	579,897,255	-0.15%	2,124,257,970	-0.73%
2021	557,063,503	-2.70%	974,268,727	0.25%	579,027,409	-0.15%	2,110,359,639	-0.65%
2022	554,835,249	-0.40%	976,704,399	0.25%	578,158,868	-0.15%	2,109,698,516	-0.03%
2023	554,002,996	-0.15%	979,146,160	0.25%	577,291,629	-0.15%	2,110,440,785	0.04%
2024	553,171,992	-0.15%	981,594,025	0.25%	576,425,692	-0.15%	2,111,191,709	0.04%
2025	551,512,476	-0.30%	984,048,010	0.25%	575,561,053	-0.15%	2,111,121,539	0.00%
2026	549,857,938	-0.30%	986,508,131	0.25%	574,697,712	-0.15%	2,111,063,780	0.00%
2027	548,208,364	-0.30%	988,974,401	0.25%	573,835,665	-0.15%	2,111,018,430	0.00%
2028	546,563,739	-0.30%	991,446,837	0.25%	572,974,912	-0.15%	2,110,985,488	0.00%
2029	544,924,048	-0.30%	993,925,454	0.25%	572,115,449	-0.15%	2,110,964,951	0.00%
2030	543,289,276	-0.30%	996,410,268	0.25%	571,257,276	-0.15%	2,110,956,820	0.00%
2031	541,659,408	-0.30%	998,901,293	0.25%	570,400,390	-0.15%	2,110,961,091	0.00%
2032	540,034,430	-0.30%	1,001,398,546	0.25%	569,544,790	-0.15%	2,110,977,766	0.00%
2033	538,414,327	-0.30%	1,003,902,043	0.25%	568,690,472	-0.15%	2,111,006,842	0.00%

The major customer classes' aggregate number is added to the smaller customer classes' energy forecasts. The smaller customer classes are: schools, local government, highway lighting, and metered and un-metered city government, BPU interdepartmental and borderline customers. Borderline customers' demand is served by BPU through a neighboring utility's distribution system. The customers are billed through the neighboring utility's billing system and BPU is paid by the neighboring utility. The table of historical and forecasted data of the small customer class data appears below:

**Table 2  
Smaller Customer Class Data**

Year	Schools	Highway Lighting	County	Metered Qty of KCK	Unmetered Qty of KCK	BPU Inter-department	Borderline	Village West
1998	53,842,157	3,379,918	9,247,141	34,986,176			15,525,400	
1999	51,810,293	2,972,184	8,911,111	35,355,045			13,925,900	
2000	55,483,018	2,961,610	9,379,719	38,028,632	34,932,504	29,600,000	16,874,842	
2001	60,837,512	2,968,798	9,901,089	35,289,968	34,960,667	33,240,000	16,882,433	
2002	63,612,415	2,973,036	7,871,638	34,794,040	35,181,411	41,911,465	18,221,142	3,509,751
2003	68,937,672	3,072,183	8,620,954	35,052,238	35,663,130	31,387,396	17,338,495	23,558,233
2004	68,937,672	2,665,939	8,438,262	34,401,457	36,041,942	42,938,994	17,805,851	58,556,029
2005	68,272,280	2,665,939	8,756,979	31,743,439	45,027,579	47,626,677	18,765,903	58,551,112
2006	70,866,995	2,665,939	8,782,346	34,427,171	36,782,902	44,616,218	18,678,613	64,792,397
2007	75,577,601	2,664,127	8,663,293	30,522,789	38,716,486	44,996,254	19,313,961	89,960,426
2008	75,239,657	2,646,121	7,864,157	36,320,298	37,424,804	45,882,343	18,482,844	92,468,021
2009	77,430,042	2,556,091	7,637,040	33,103,923	37,433,960	36,999,231	18,429,740	92,438,975
2010	73,706,199	2,556,091	7,965,143	40,639,135	37,754,060	38,331,710	18,625,886	100,081,059
2011	70,174,257	2,556,096	5,768,883	38,462,059	37,640,339	38,405,209	17,381,535	115,838,536
2012	66,077,568	2,556,096	11	42,592,110	38,001,433	37,462,727	17,029,530	134,550,016
2013	69,637,035	2,556,096	-	42,694,440	37,364,538	38,369,477	17,972,281	120,599,396
2014	74,760,541	2,552,091	-	44,791,460	37,364,538	29,444,273	18,873,819	-
2015	72,663,778	2,340,156	-	35,502,105	37,364,538	29,248,043	17,780,671	-
2016	73,304,208	2,306,580	-	36,799,229	37,364,538	29,778,091	17,883,518	-
2017	72,111,223	2,306,580	-	39,229,511	38,093,694	27,728,649	16,486,144	-
2018	83,497,634	2,306,580	-	38,121,254	38,093,695	30,559,491	17,565,564	-
2019	77,652,800	2,306,580	-	38,109,818	38,093,695	30,253,896	17,504,085	-
2020	77,381,015	2,303,120	-	38,098,385	37,712,758	29,951,357	17,442,820	-
2021	77,110,181	2,299,665	-	38,086,955	37,335,630	29,651,844	17,381,770	-
2022	76,840,296	2,296,216	-	38,075,529	36,962,274	29,355,325	17,320,934	-
2023	76,571,355	2,292,772	-	38,064,106	36,592,651	29,061,772	17,260,311	-
2024	76,303,355	2,289,332	-	38,052,687	36,226,725	28,771,154	17,199,900	-
2025	76,036,293	2,285,898	-	38,041,271	35,864,458	28,483,443	17,139,700	-
2026	75,770,166	2,282,470	-	38,029,859	35,505,813	28,198,608	17,079,711	-
2027	75,504,971	2,279,046	-	38,018,450	35,150,755	27,916,622	17,019,932	-
2028	75,240,703	2,275,627	-	38,007,045	34,799,247	27,637,456	16,960,362	-
2029	74,977,361	2,272,214	-	37,995,642	34,451,255	27,361,081	16,901,001	-
2030	74,714,940	2,268,806	-	37,984,244	34,106,742	27,087,471	16,841,848	-
2031	74,453,438	2,265,402	-	37,972,848	33,765,675	26,816,596	16,782,901	-
2032	74,192,851	2,262,004	-	37,961,457	33,428,018	26,548,430	16,724,161	-
2033	73,933,176	2,258,611	-	37,950,068	33,093,738	26,282,946	16,665,626	-

**E. Losses**

Losses are estimated based on component losses for transmission, primary, and secondary loads. These loss estimates are applied by customer class as annotated below.

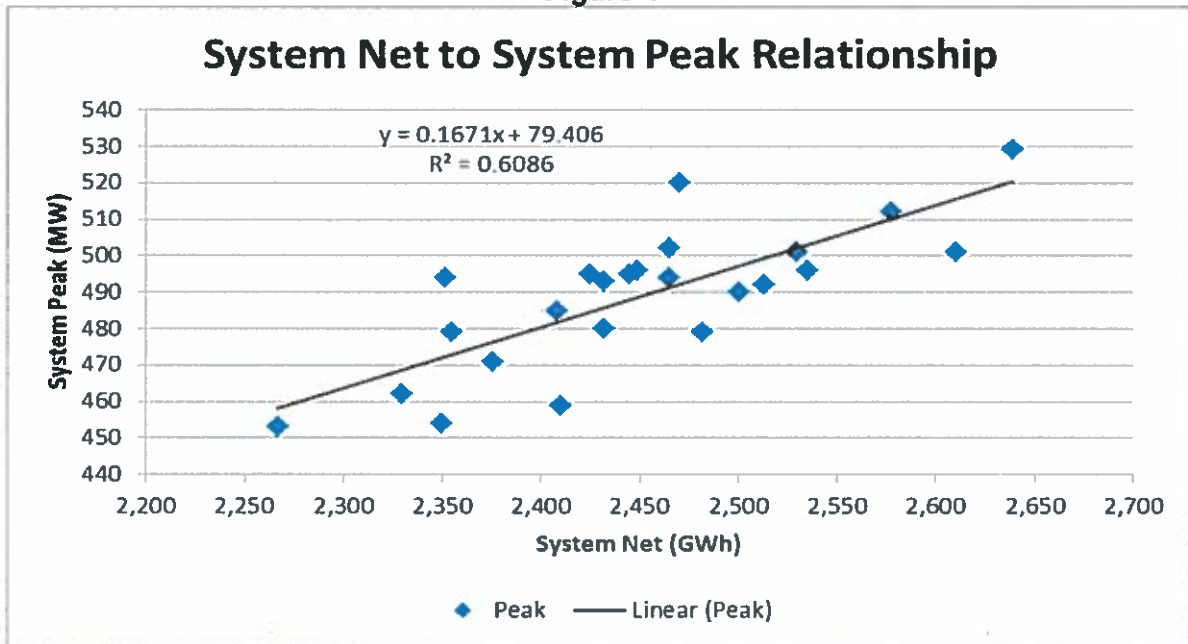
**Table 3  
LOSSES**

Customer Class	Losses		
	Transmission 0.44%	Primary 2.39%	Secondary 4.38%
Industrial	X		
Commercial	X	X	X
Village West	X	X	X
Residential	X	X	X
Schools	X	X	X
Hiway Lighting	X	X	X
County	X	X	X
Metered City of KCK	X	X	X
Unmetered City of KCK	X	X	X
BPU Inter-Departmental	X	X	X
Borderline	X	X	
Nearman Participating	X		
Wholesale	X		

**F. Peak System Demand**

Peak system demand is calculated based on linear regression trend modeling of the historical peak plotted against the associated system net for the years 1995 through 2018. Figure 4 contains a plot of the system annual net energy and system annual peak demand. The black line in Figure 4 shows the historical trend line relationship between system annual net energy and system annual peak demand.

**Figure 4**





In addition to its retail load responsibilities, the BPU had wholesale power supply contracts with Columbia, MO and the Kansas Municipal Energy Agency (KMEA) based on their participation in BPU's Nearman Unit No. 1. The contract with Columbia, MO was terminated effective April 2013 and resulted in an additional capacity of 20 MW. The KMEA contract expired as of December 31, 2015 and yielded another 37.5 MW of capacity. The additional capacity was necessary to help offset the expected retirement of the Quindaro steam units as well as CT1. and is expected capacity shortfalls from the retirement of some of the existing CTs. Forecasted Energy sales to KMEA for the remainder of the contract were based on expected unit availability and anticipated SPP pricing. Recent Nearman participating historical data and forecast energy appears in the table below:

**Table 4  
NEARMAN PARTICIPATING ENERGY**

Year	Nearman Participating Energy (kWh)	KMEA	Columbia
2007	434,356,000	275,885,000	158,471,000
2008	398,063,000	247,828,000	150,235,000
2009	296,477,000	149,658,000	146,819,000
2010	296,136,000	145,316,000	150,820,000
2011	277,681,000	131,451,000	146,230,000
2012	101,330,000	50,210,000	51,120,000
2013	93,308,000	86,013,000	7,295,000
2014	111,874,000	111,874,000	-
2015	20,179,000	20,179,000	-

The aggregate peak for Nearman Participants was 58MW, which is the sum of the KMEA and Columbia contract amounts. The historical energy varies from year to year.

**G. Forecast Results**

The system load forecast developed by the BPU is shown in Table 5. The forecast includes sales to BPU's retail customers, borderline, city, and BPU interdepartmental as well as any system losses that are incurred.

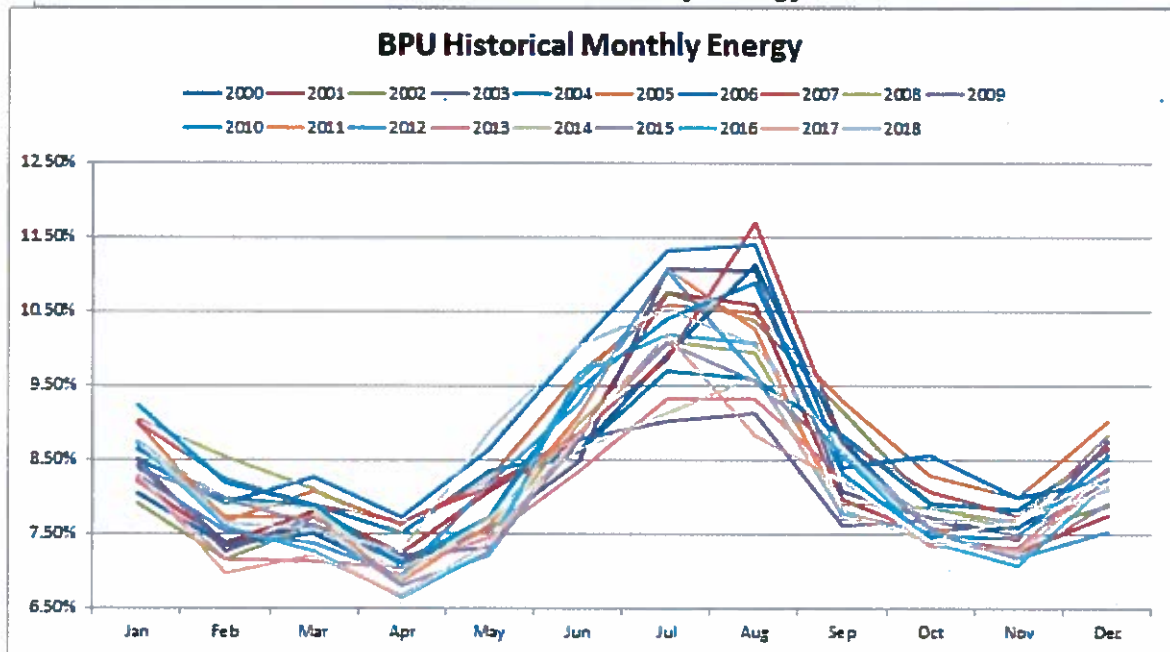
**Table 5  
Load Forecast**

Year	System Peak (MW)	System Energy (GWh)	Load Factor
2000	494	2,465	57%
2001	496	2,449	56%
2002	479	2,482	59%
2003	520	2,470	54%
2004	490	2,501	58%
2005	501	2,611	59%
2006	529	2,639	57%
2007	512	2,578	57%
2008	492	2,513	58%
2009	471	2,376	58%
2010	501	2,530	58%
2011	502	2,465	56%
2012	495	2,425	56%
2013	454	2,350	59%
2014	459	2,410	60%
2015	485	2,408	57%
2016	480	2,432	58%
2017	494	2,352	54%
2018	496	2,535	58%
2019	492	2438	57%
2020	488	2419	57%
2021	485	2403	57%
2022	485	2403	57%
2023	485	2402	57%
2024	485	2402	57%
2025	485	2401	57%
2026	484	2400	57%
2027	483	2400	57%
2028	482	2399	57%
2029	481	2398	57%
2030	480	2398	57%
2031	478	2397	57%
2032	475	2397	58%
2033	474	2396	58%

BPU's base energy requirements are projected to shrink at an average annual rate of about 0.037% per year over the fifteen year forecast.

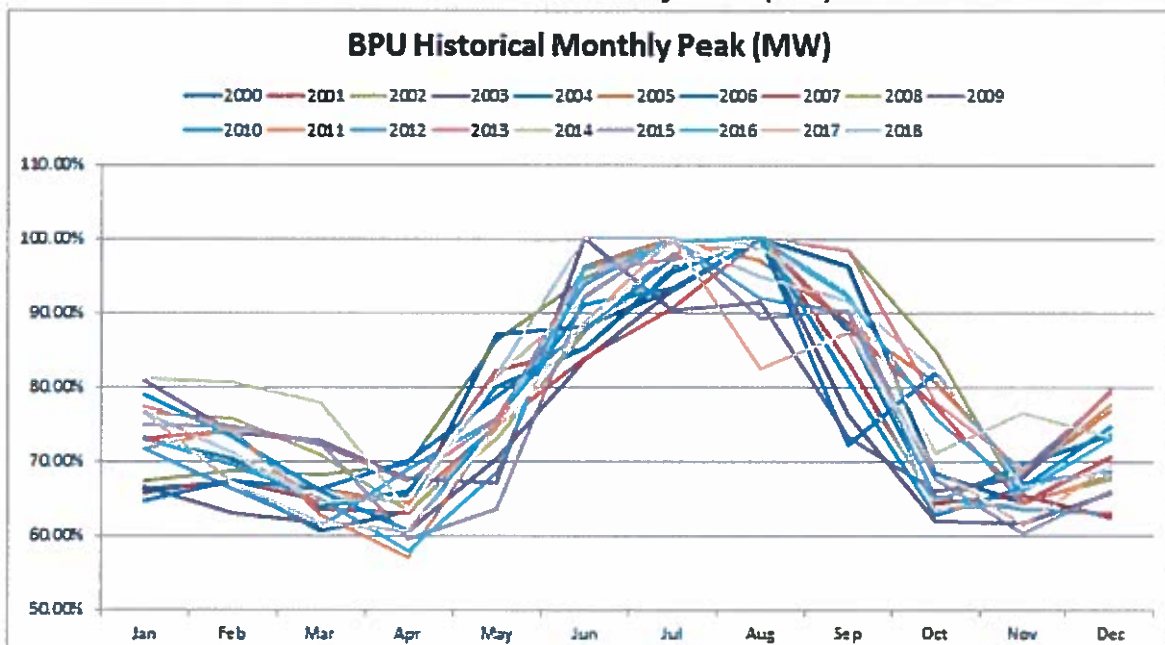
Monthly historical data from 2000 through 2018 was used to allocate energy and peak for each month. A percentage of average monthly system net is used to spread forecasted energy between months in all forecasted years. A percentage of average monthly peak compared to the average annual peak is used to determine monthly peak in all forecasted years. The data tables and graphs appear below:

**Figure 5**  
**BPU Historical Monthly Energy**



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2000	8.06%	7.36%	7.51%	6.92%	8.18%	8.63%	9.92%	11.12%	8.75%	7.57%	7.59%	8.38%
2001	8.21%	7.38%	7.82%	7.25%	8.09%	8.77%	10.75%	10.60%	7.97%	7.52%	7.26%	7.76%
2002	7.90%	7.16%	7.62%	7.13%	7.74%	9.55%	10.75%	10.37%	9.14%	7.90%	7.54%	7.89%
2003	8.44%	7.38%	7.63%	7.14%	7.55%	8.48%	11.07%	11.04%	8.06%	7.74%	7.48%	8.22%
2004	8.66%	7.97%	7.89%	7.50%	8.34%	8.62%	9.69%	9.60%	8.84%	7.92%	7.83%	8.63%
2005	9.00%	7.66%	8.08%	7.61%	8.23%	9.67%	10.59%	10.49%	9.30%	8.28%	8.00%	9.01%
2006	8.52%	7.91%	8.26%	7.73%	8.65%	10.05%	11.33%	11.40%	8.40%	8.57%	8.00%	8.25%
2007	9.00%	8.23%	7.90%	7.66%	8.13%	8.86%	9.87%	11.70%	8.75%	8.07%	7.75%	8.68%
2008	9.04%	8.54%	8.09%	7.51%	7.52%	8.98%	10.09%	9.94%	7.91%	7.86%	7.64%	8.83%
2009	8.52%	7.26%	7.72%	7.20%	7.31%	8.78%	9.02%	9.12%	7.63%	7.69%	7.42%	8.76%
2010	9.24%	8.17%	7.90%	7.06%	7.73%	9.46%	10.41%	10.90%	8.32%	7.45%	7.46%	8.55%
2011	8.76%	7.72%	7.74%	6.86%	7.62%	9.11%	11.07%	10.27%	7.70%	7.59%	7.45%	8.14%
2012	8.29%	7.55%	7.37%	6.95%	8.19%	9.27%	11.05%	9.68%	7.78%	7.54%	7.19%	7.54%
2013	8.23%	7.16%	7.13%	7.06%	7.45%	8.35%	9.32%	9.32%	8.26%	7.35%	7.32%	8.39%
2014	8.75%	7.93%	7.84%	6.92%	7.74%	8.65%	9.12%	9.60%	7.83%	7.40%	7.73%	8.29%
2015	8.38%	7.96%	7.62%	6.80%	7.22%	8.87%	10.08%	9.57%	8.55%	7.59%	7.17%	7.90%
2016	8.73%	7.59%	7.27%	6.65%	7.25%	9.67%	10.17%	10.08%	8.57%	7.40%	7.08%	8.22%
2017	8.29%	6.96%	7.21%	6.68%	7.37%	8.83%	10.18%	8.83%	8.20%	7.40%	7.27%	8.21%
2018	8.75%	7.66%	7.57%	7.27%	8.88%	10.05%	10.53%	10.05%	8.62%	7.67%	7.70%	8.09%

**Figure 6**  
**BPU Historical Monthly Peak (MW)**



	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
<b>2000</b>	66.19%	67.00%	60.53%	63.36%	87.04%	88.06%	92.91%	100.00%	96.15%	68.42%	64.37%	70.65%
<b>2001</b>	65.73%	67.34%	64.72%	65.32%	82.26%	85.28%	95.97%	100.00%	83.27%	64.31%	65.32%	62.50%
<b>2002</b>	67.22%	68.68%	68.27%	69.52%	86.22%	94.78%	99.79%	100.00%	98.33%	84.97%	64.51%	67.64%
<b>2003</b>	66.54%	63.08%	61.54%	60.58%	70.38%	83.46%	93.08%	100.00%	76.35%	61.92%	61.73%	65.77%
<b>2004</b>	73.06%	70.41%	63.88%	66.12%	80.00%	85.10%	95.51%	100.00%	87.55%	64.69%	69.59%	73.47%
<b>2005</b>	73.25%	69.46%	66.27%	64.27%	75.05%	96.41%	100.00%	97.01%	88.82%	80.64%	68.06%	76.85%
<b>2006</b>	64.65%	67.30%	66.16%	69.94%	78.64%	87.71%	97.35%	100.00%	72.21%	81.85%	67.11%	68.62%
<b>2007</b>	73.05%	74.02%	63.67%	63.09%	74.61%	83.79%	90.63%	100.00%	88.09%	77.34%	64.45%	70.51%
<b>2008</b>	76.42%	75.81%	70.73%	63.21%	72.97%	87.40%	96.14%	100.00%	81.91%	65.04%	68.50%	77.64%
<b>2009</b>	80.89%	73.89%	72.82%	67.73%	67.09%	100.00%	90.23%	91.51%	73.25%	66.03%	67.94%	79.41%
<b>2010</b>	79.04%	73.25%	66.07%	60.68%	75.25%	91.22%	93.21%	100.00%	80.84%	62.67%	66.47%	74.65%
<b>2011</b>	71.71%	74.30%	62.75%	57.17%	75.10%	88.45%	97.81%	100.00%	92.63%	63.55%	64.34%	68.13%
<b>2012</b>	71.72%	66.26%	61.01%	69.09%	75.76%	93.94%	100.00%	91.92%	90.10%	65.05%	63.43%	63.03%
<b>2013</b>	77.31%	74.67%	72.25%	67.40%	75.55%	96.04%	97.14%	100.00%	98.46%	77.97%	68.94%	79.30%
<b>2014</b>	81.26%	80.61%	78.00%	63.40%	81.48%	91.94%	100.00%	98.69%	92.59%	71.02%	76.47%	73.20%
<b>2015</b>	75.05%	74.64%	72.37%	59.38%	63.51%	92.16%	100.00%	89.28%	90.31%	67.63%	60.21%	65.98%
<b>2016</b>	73.13%	69.58%	65.00%	57.92%	68.33%	96.04%	99.58%	100.00%	92.29%	75.83%	66.04%	72.92%
<b>2017</b>	76.52%	67.00%	61.54%	60.53%	74.09%	88.66%	100.00%	82.59%	87.25%	69.23%	61.34%	69.43%
<b>2018</b>	76.61%	71.17%	64.52%	64.32%	81.65%	100.00%	100.00%	94.96%	91.73%	82.26%	66.53%	68.95%

## Appendix C (Tab C)

### Electric Power Research Institute Clean Power Plan Study

- Technical Report Executive Summary

**Deliverable Number: 3002009492**

**Product Type: Technical Report**

## **Understanding Clean Power Plan Choices in Kansas: Options and Uncertainties**

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**PRIMARY AUDIENCE:** Utilities, state planners, and other stakeholders evaluating Clean Power Plan compliance options for Kansas

### **KEY RESEARCH QUESTION**

This report summarizes analysis by the Electric Power Research Institute (EPRI) to evaluate compliance pathway choices for implementing the U.S. Environmental Protection Agency's Clean Power Plan (CPP) in Kansas. This EPRI analysis looked at the implications of Kansas' options in preparing a CPP-required state plan and specifically assessed mass- and rate-based pathways under a range of sensitivities.

### **RESEARCH OVERVIEW**

EPRI's U.S. Regional Economy, Greenhouse Gas, and Energy (US-REGEN) model was used to compare CPP compliance results to an appropriate reference scenario (i.e., without the CPP) to understand tradeoffs between planning options. In addition to rate and mass paths, the analysis considers alternate trading scenarios to understand how reliance on in-state measures versus participation in multi-state emissions trading markets could influence outcomes.

### **KEY FINDINGS**

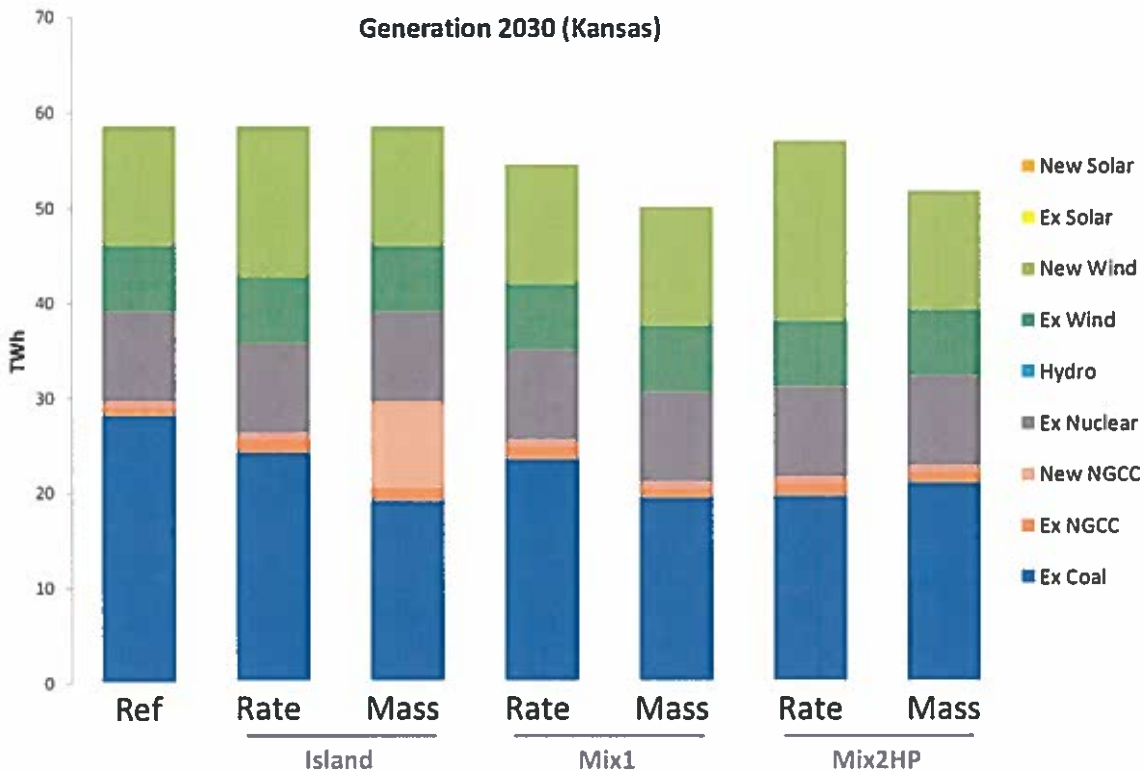
Model results show that Kansas' business-as-usual generation mix without the CPP would likely be out of compliance with mass and rate targets, which means that additional measures (e.g., changes to the fleet, allowance purchases, or emission rate credit purchases) would likely be necessary to close this gap.

The analysis suggests that strong cases can be made for both mass- and rate-based pathways, though neither path dominates under all possible futures. Results are driven principally by the comparative incentives of building new natural gas combined cycle (NGCC) units relative to wind. When gas prices are low, new NGCC units may be built under reference conditions, which would likely make **existing-mass** (implemented as per the proposed Federal Plan in this analysis) a lower cost CPP pathway for Kansas. When gas prices are high and/or wind costs are low, the economics of new wind capacity in Kansas are favorable even without the CPP due to the state's high resource potential. Exports under these conditions increase considerably, and the **subcategory-rate** pathway would align more closely with these investments.

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This publication is a corporate document that should be cited in the literature in the following manner:

*Understanding Clean Power Plan Choices in Kansas: Options and Uncertainties.* EPRI, Palo Alto, CA: 2016.  
3002009492.

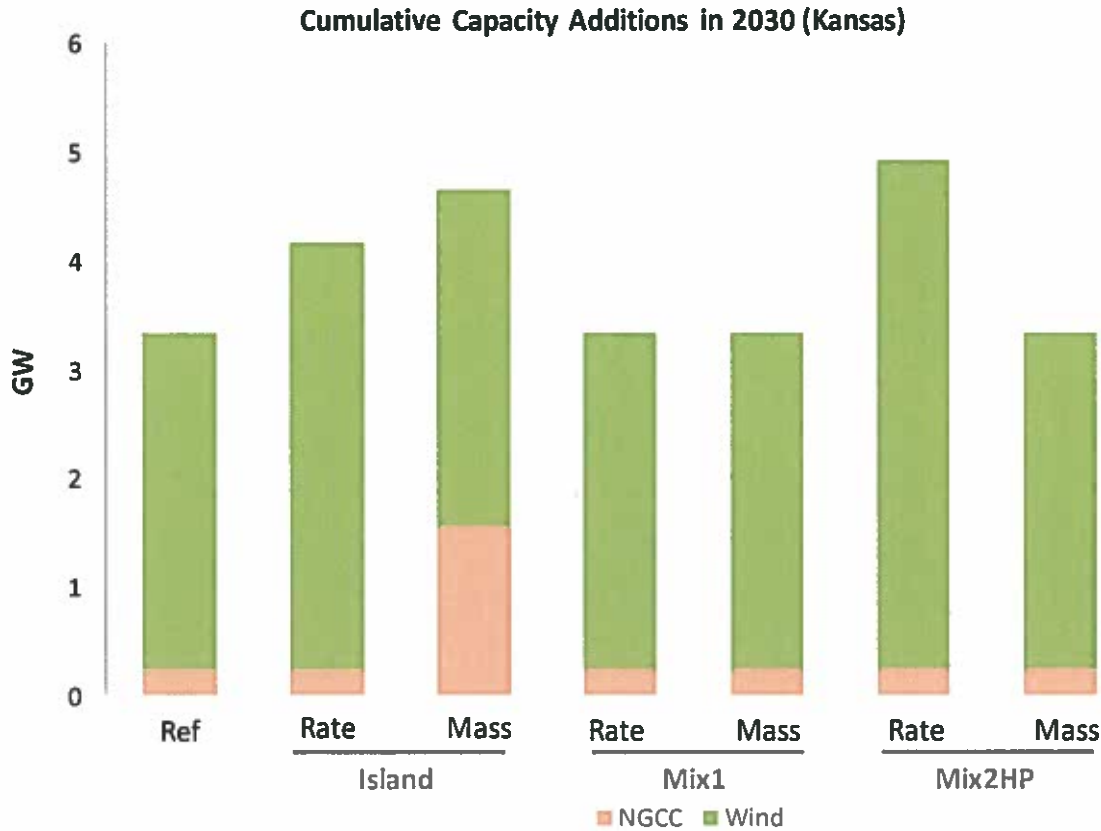


**Figure ES-1: 2030 electricity generation (terawatt-hours) in Kansas by technology under different trading environments and pathway selections**

Regardless of gas prices, planned wind capacity installations in Kansas through 2018 help with rate-based compliance and give additional lead time before incremental CPP-related investments have to be made.

Depending on how uncertainties resolve, the primary elements of CPP compliance for Kansas could include:

- Lowering coal-based in-state generation through retirements and/or lower utilization (Figure ES-1)
- Constructing new natural gas combined cycle or wind capacity to comply with the state's chosen mass or rate pathway (Figure ES-2)
- Trading CO<sub>2</sub> allowances or emission rate credits if mass- or rate-based pathways are chosen by the state, respectively (Figure ES-3)



**Figure ES-2: Comparison of cumulative capacity investments (gigawatts) in Kansas through 2030 under existing-mass and subcategory-rate compliance under different trading environments**

Another robust finding is that promoting multi-state credit trading lowers compliance costs for Kansas compared with “island” scenarios, which implement only in-state mitigation measures (i.e., actions within the state’s borders). The magnitude of this cost reduction from access to national markets (Table ES-1 and Figure ES-4) and impact on in-state capacity investments (Figure ES-2) depend on pathway selections in other states. Despite its potential role in cost containment, inter-state CPP market participation involves tradeoffs with increased uncertainty about the pace of market development, liquidity, volatility, and exposure to forces external to the state of Kansas.

Potential impacts of rate- and mass-based compliance plans vary based on assumed market conditions like natural gas prices, CPP pathway choices in other states, wind costs, transmission, and coal retirements. Given uncertainty about these factors, which are largely independent from pathway decisions, the option to amend pathway selection as more information becomes available could help to limit compliance costs.



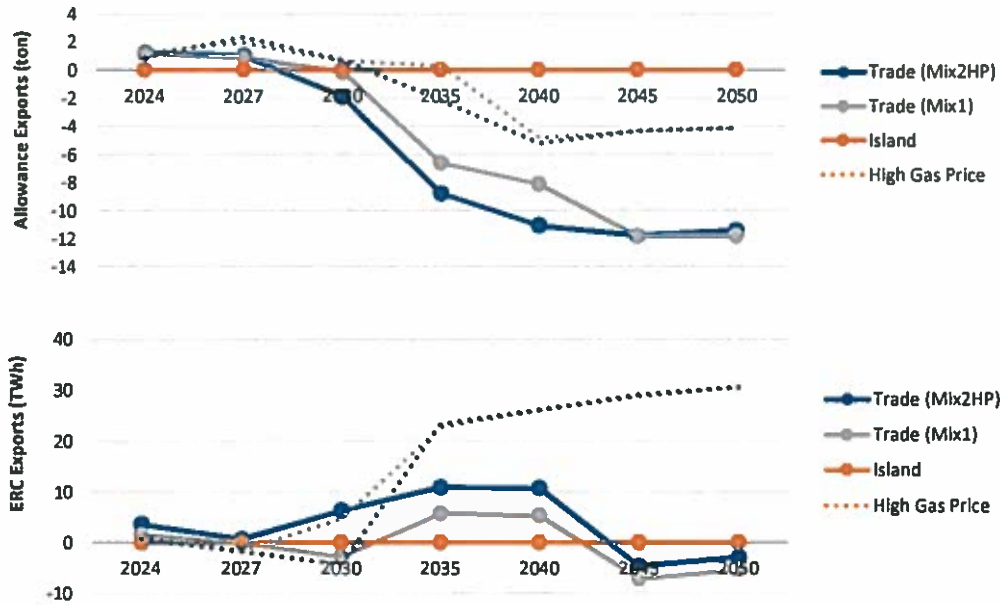
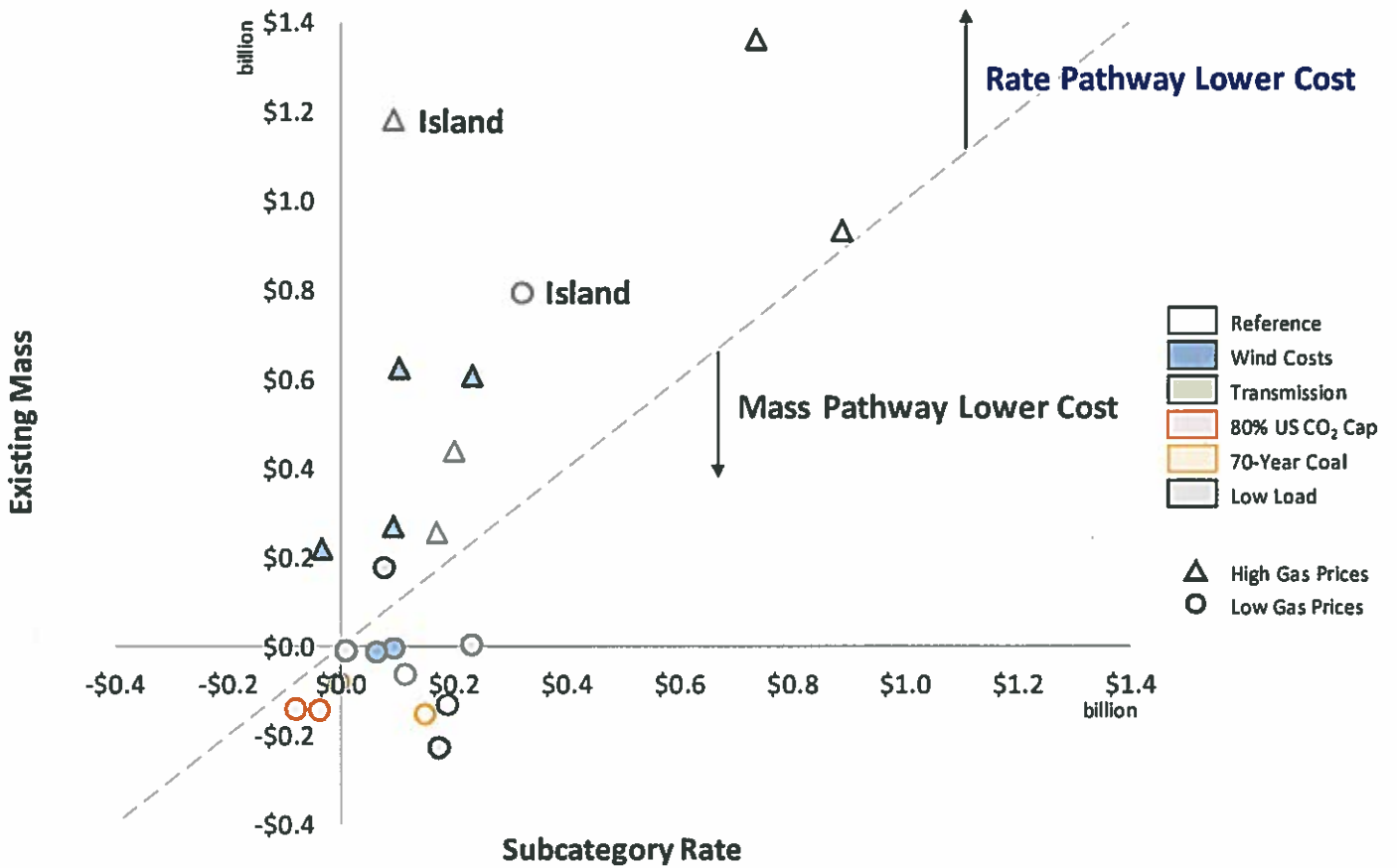


Figure ES-3: Kansas allowance (million short tons, top) and ERC (TWh, bottom) trade volume in net export terms over time for different trade and gas price assumptions

Set	Background Assumptions							Policy Cost (\$B)		% Reference		
	ROC Policy	Gas Price	Wind Cost	Transm.	U.S. CO <sub>2</sub> Cap	Coal Life	Load	RU	MX	RU	MX	
1	Island	Low	Ref	Ref	None	Ref	Ref	0.32	0.79	1.2%	3.0%	RU
2	Mix1	Low	Ref	Ref	None	Ref	Ref	0.11	-0.06	0.5%	-0.3%	MX
	Mix2HP	Low	Ref	Ref	None	Ref	Ref	0.19	-0.13	0.8%	-0.5%	MX
3	Island	High	Ref	Ref	None	Ref	Ref	0.09	1.18	0.3%	3.6%	RU
	Mix1	High	Ref	Ref	None	Ref	Ref	0.20	0.44	0.8%	1.7%	RU
	Mix2HP	High	Ref	Ref	None	Ref	Ref	0.17	0.25	0.6%	1.0%	RU
	Mix1	High	High	Ref	None	Ref	Ref	-0.03	0.22	-0.1%	0.8%	RU
	Mix2HP	High	High	Ref	None	Ref	Ref	0.09	0.27	0.4%	1.0%	RU
	Mix1	High	Low	Ref	None	Ref	Ref	0.23	0.61	0.9%	2.3%	RU
	Mix2HP	High	Low	Ref	None	Ref	Ref	0.10	0.62	0.4%	2.4%	RU
4	Mix1	Low	Low	Ref	None	Ref	Ref	0.09	-0.01	0.4%	0.0%	MX
	Mix2HP	Low	Low	Ref	None	Ref	Ref	0.06	-0.01	0.3%	-0.1%	MX
	Mix1	Low	Ref	KS-IN	None	Ref	Ref	0.08	0.18	0.3%	0.7%	RU
	Mix2HP	Low	Ref	KS-IN	None	Ref	Ref	0.23	0.00	0.9%	0.0%	MX
	Mix1	High	Ref	KS-IN	None	Ref	Ref	0.74	1.36	2.5%	4.7%	RU
	Mix2HP	High	Ref	KS-IN	None	Ref	Ref	0.89	0.93	3.0%	3.2%	RU
	Mix1	Low	Ref	Ref	80% by 2050	Ref	Ref	-0.08	-0.14	-0.3%	-0.5%	MX
	Mix2HP	Low	Ref	Ref	80% by 2050	Ref	Ref	-0.04	-0.14	-0.1%	-0.5%	MX
	Mix1	High	Ref	Ref	80% by 2050	Ref	Ref	2.68	2.82	9.2%	9.7%	RU
	Mix2HP	High	Ref	Ref	80% by 2050	Ref	Ref	2.63	2.76	9.0%	9.5%	RU
	Mix1	Low	Ref	Ref	None	70	Ref	-0.01	-0.08	0.0%	-0.3%	MX
	Mix2HP	Low	Ref	Ref	None	70	Ref	0.15	-0.15	0.6%	-0.6%	MX
	Mix1	Low	Ref	Ref	None	Ref	-1%	0.17	-0.23	12.9%	-23.0%	MX
	Mix2HP	Low	Ref	Ref	None	Ref	-1%	0.01	-0.01	0.6%	-1.2%	MX

Table ES-1: Comparative incremental CPP policy costs above the reference scenario to Kansas (\$ billion) in present value terms (2015–2050) and as a percentage of the reference costs under subcategory-rate (RU) and existing-mass (MX) pathways

**Incremental Compliance Costs for Kansas, Present Value 2015–2050 (billion \$)**



**Figure ES-4: Comparison of incremental compliance costs of the Clean Power Plan for Kansas (billion \$, present value through 2050) under existing-mass and subcategory-rate compliance pathways under a range of scenarios**

**HOW TO APPLY RESULTS**

Although this analysis offers insights for state-level CPP decision-making, model approximations and incomplete system dynamics suggest that the analysis should not be interpreted as a definitive determination of CPP planning for Kansas. The impacts of the CPP vary widely on a state-by-state basis and depend on factors like current and anticipated state-level policies, planned retirements of existing assets, and decisions in neighboring states. These factors can affect insights and least-cost strategies. Each state's preferred portfolio of compliance measures and actual deployment could depend on a broad range of considerations beyond the scope of this economic modeling and analysis, including local incentives, other policy goals, risk tolerance, and other factors (e.g., policy, legal cases, permitting, and uncertainty).

**LEARNING AND ENGAGEMENT OPPORTUNITIES**

Users of this report may be interested in EPRI's Program 103 (*Analysis of Environmental Policy Design, Implementation, and Company Strategy*), which has been creating the tools needed for its members and the public to understand potential CPP impacts on utility assets and operations, and to create cost-effective compliance strategies. Contact David Young at [dyoung@epri.com](mailto:dyoung@epri.com) for additional information.

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